

### Brunswick-Glynn County Joint Water and Sewer Commission 1703 Gloucester Street, Brunswick, GA 31520 Wednesday, March 16, 2022 3:00 PM Commission Meeting Room

### FINANCE COMMITTEE AGENDA

COMMITTEE MEMBERS: Finance Chairman Bob Duncan

**Commissioner Chuck Cook Commissioner Tripp Stephens** 

**Executive Director Andrew Burroughs** 

### PUBLIC COMMENT PERIOD

Public Comments will be limited to 3 minutes per speaker. Comments are to be limited to relevant information regarding your position and should avoid being repetitious. Individuals should sign in stating your name, address and the subject matter on which you wish to speak. Your cooperation in this process will be greatly appreciated.

### **APPROVAL**

- **1. Liability and Property Insurance Renewal** F. McGinty, McGinty Gordon Associates REPORT
- 2. Minutes from February 16, 2022 Finance Committee Meeting (subject to any necessary changes)
  REPORT
- 3. **Declaration of WPD-100 as Surplus Vehicle** A. Burroughs REPORT
- 4. Appointment of Auditor for FY2022 Audit L. Roberts REPORT
- 5. Capital Improvement Fee Connection Assistance Policy A. Burroughs REPORT

### **DISCUSSION**

- 1. **Presentation DRAFT of Fiscal Year 2023 Annual Budget** A. Burroughs REPORT
- 2. Financial Statements Month End February 28, 2022 F. Wilson REPORT

**MEETING ADJOURNED** 



### Brunswick-Glynn Joint Water & Sewer Commission 1703 Gloucester Street, Brunswick, GA 31520 Commission Meeting Room Wednesday, March 16, 2022 at 3:00 PM

### FINANCE COMMITTEE MINUTES

**MEMBERS PRESENT:** Bob Duncan, Committee Chairman

Charles Cook, Commissioner Tripp Stephens, Commissioner

**Andrew Burroughs, Executive Director** 

ALSO PRESENT: Ben Turnipseed, Commission Chairman

Frances Wilson, Accounting Manager Charlie Dorminy, Legal Counsel

Janice Meridith, Executive Commission Administrator

Committee Chairman Duncan called the meeting to order at 3:00 PM.

### **PUBLIC COMMENT PERIOD**

Chairman Duncan opened the Public Comment Period.

There being no citizens that wished to address the Committee, Committee Chairman Duncan closed the Public Comment Period.

#### **APPROVAL**

1. Liability and Property Insurance Renewal – Fred McGinty, McGinty Gordon Associates Mr. Fred McGinty with McGinty Gordon Associates presented the liability and property insurance annual renewal to the Finance Committee for their consideration. He recalled for the committee that JWSC was successful in avoiding increases in the previous year's renewal, and then provided that the current market is not good due to weather, other damages, fires, etc. A review of the insured values, policy coverages, deductibles and claims processed was conducted to make any changes that would be advantageous from either a risk or cost perspective for each category coverage. McGinty Gordon & Associates conducted the proposal process and received premium quotes for all coverage categories. After successful negotiations, the current insurers offered the best rates so no changes in insurers for the different coverages will be needed. The increases in each of the coverages (Liability Package, Crime, Cyber Liability, Property, and Equipment Floater) averaged an overall increase of 14.8% from last year's premiums. Mr. McGinty suggested to the committee that JWSC consider obtaining a new replacement cost estimate either from CBIZ, used by JWSC in 2015, or another company for future negotiations on property and liability insurance coverages.

Commissioner Cook made a motion seconded by Commissioner Stephens to move that the Finance Committee recommend that the full Commission approve insurance renewal rates for each coverage category and insurer as listed in the attached memo provided by staff. Motion carried 3-0-0.

### 2. Minutes from the March 16, 2022 Finance Committee Meeting

Commissioner Cook made a motion seconded by Commissioner Stephens to approve the minutes from the March 16, 2022 Finance Committee Meeting. Motion carried 2-0-1. (Commissioner Stephens abstained due to his absence from that meeting.)

### 3. **Declaration of WPD-100 as Surplus Vehicle** – A. Burroughs

Mr. Burroughs presented the request by staff to declare WPD-100 as a surplus vehicle. This 2005 Ford Explorer has transmission issues and approximately 160,000 miles on it. A replacement fleet vehicle was purchased and is now in service as per the FY2022 budget. The surplused 2005 Ford Explorer will be placed for sale on GovDeals.

Commissioner Stephens made a motion seconded by Commissioner Cook to move that the Finance Committee recommend that the Brunswick-Glynn Joint Water and Sewer Commission approve the above listed item as surplus to be disposed of in a manner most beneficial to the JWSC. Motion carried 3-0-0.

### **4. Appointment of Auditor for FY2022 Audit** – A. Burroughs

Mr. Burroughs provided to the committee that the JWSC issued a request for proposal for Auditing Services and the firm of Mauldin & Jenkins was selected for the initial year ended June 30, 2021 with two option years. The fiscal year ending June 30, 2023 is the final option year. The quoted cost for each of these three years is \$19,900.00 per year.

Commissioner Stephens made a motion seconded by Commissioner Cook to move that the Finance Committee recommend to the full Commission that JWSC engage the accounting firm of Mauldin & Jenkins to perform the financial audit of the Brunswick-Glynn Joint Water and Sewer Commission for the fiscal year ending June 30, 2022 at a cost of nineteen thousand nine hundred (\$19,900.00) dollars. Motion carried 3-0-0.

### 5. Capital Improvement Fee – Connection Assistance Policy – A. Burroughs

Mr. Burroughs presented staff's recommendation to approve a Connection Assistance Policy to the committee. He explained that the purpose of this policy is to assist potential customers with affordability of connecting to the public water and/ or sewer systems. This assistance would be available to residents and businesses with existing structures that have failing private wells and/or septic systems. Mr. Burroughs noted that JWSC would like to allow these existing homes and businesses to connect to the system without placing a cash outlay that would be burdensome to the customer base. The JWSC would allow customers to pay monthly installments towards the total cost of the Capital Improvement Fee and operational fees associated with new accounts. Financing charges increase as the years financed increases to offset increased administrative costs associated with maintaining these agreements. If approved, this Connection Assistance Policy would ideally become part of the annual Rate Resolution and reviewed annually for current market conditions. While financing through JWSC, a lien is also placed on the property, and the monthly payments are included in the water and sewer bill. The customer does still have to pay a contractor to run lines to the home/building, pay the required new account deposit, and pay any other associated fees. The committee discussed various concerns such as limiting the terms of the loans, interest rates, researching other options, and the full impact on JWSC. The committee decided to defer this item until the April 2022 meeting.

<u>Commissioner Duncan made a motion seconded by Commissioner Stephens to defer this item until the April meeting.</u> Motion carried 3-0-0.

#### DISCUSSION

### 1. **Presentation – DRAFT of Fiscal Year 2023 Annual Budget** – A. Burroughs

Mr. Burroughs gave a thorough presentation on the Proposed Fiscal Year 2023 Annual Budget. He provided visuals on the monitors as well as the detailed draft of the budgeted revenues and expenses for each line item within each division. It was noted that this balanced budget supports the goals of the Commission and maintains customer affordability. Mr. Burroughs added that the proposed budget is an increase in expenses from the previous year which is mainly due to increased material costs across the board. As a result, this year's proposed annual budget will include a water usage rate adjustment to be presented at the April meeting based upon feedback from this presentation. The current plan is to only increase the usage rates on the blocks of usage above 6,000 gallons per month. Mr. Burroughs highlighted the budget process, and then provided that the Budget Team worked diligently in preparation of this proposed budget that will further the five key strategic areas identified in the 2019 Strategic Business Plan. Those five areas are:

- 1. Environmental Compliance
- 2. Responsible Decision Making
- 3. Being a Community Resource
- 4. Workforce Development
- 5. Customer Service

**Executive Commission Administrator** 

### 2. Financial Statement Month End February 28, 2022 – F. Wilson

Mrs. Wilson presented the financial statement for the month ending February 28, 2022. She reviewed the Balance Sheet with the Committee noting that this is a strong balance sheet. She briefly explained the Prepaid Expense, Fixed Assets, and Unearned Revenue accounts. She also highlighted details on the Summary of Revenues and Summary of Expenses. Mrs. Wilson also briefly reviewed line items on the Cash Balances and the Project Report, as well as providing an update on Investments.

Committee Chairman Duncan asked if there were any other items to discuss.

There being no further business, Chairman Duncan adjourned the meeting at 4:31p.m.

Bob Duncan, Committee Chairman



# Brunswick-Glynn Joint Water and Sewer Commission

# Memorandum

**To: JWSC Finance Committee** 

From: Andrew Burroughs, Executive Director / Fred McGinty, McGinty-Gordon & Associates

Date: March 16, 2022

Re: Approval - Liability, Crime, Cyber Liability, Property and Equipment Floater Insurance Plan

Renewal

### **Background**

JWSC's annual renewal date for liability and property insurance is March 15<sup>th</sup>. McGinty-Gordon & Associates provides brokerage services for the various liability and property coverage categories.

### **Staff Report**

A review of the insured values, policy coverages, deductibles and claims processed has been conducted to make any changes that would be more advantageous from either a risk or cost perspective for each coverage category. No recommendations for changes in coverage have been made as a result of this year's review.

McGinty-Gordon & Associates, has conducted the proposal process and received premium quotes for all coverage categories. Approximately (30) different insurers were invited to participate in the property quote process. After successful negotiations, the current insurers offered the best rates so no changes in the insurers for the different coverages will be needed.

A detailed listing of all proposed premiums, carriers, limits, and deductibles is attached for your review. A summary table that compares premium increases by coverage type in both dollars and percent is listed below:

| Coverage Type     | Insurer      | 2021-2022<br>Premium | 2022-2023<br>Premium | Increase over<br>2021-2022<br>Dollars | Increase over<br>2021-2022<br>Percentage |
|-------------------|--------------|----------------------|----------------------|---------------------------------------|--|
| Liability Package | Traveler's   | \$ 97,631            | \$ 106,863           | \$ 9,232                              | 9.5%                                     |
| Crime             | Hanover      | \$ 4,027             | \$ 4,228             | \$ 201                                | 5%                                       |
| Cyber Liability   | BCS          | \$ 6,878             | \$ 10,606            | \$ 3,728                              | 54.2%                                    |
| Property          | Ace American | \$ 261,030           | \$ 303,780           | \$ 42,750                             | 16.4%                                    |
| Equipment Floater | Traveler's   | \$ 13,447            | \$ 14,213            | \$ 766                                | 5.7%                                     |
|                   | Grand Total  | \$ 383,013           | \$ 439,690           | \$ 56,677                             | 14.8%                                    |

Cyber Liability pricing is up 54% from last year with an increase of \$3,728.00 to the premium. This is in line with what is happening in cyber liability insurance particularly for public sector entities with increases from 40% to 100%. This is driven by skyrocketing frequency and severity in loss experience driven primarily by ransomware events. A number of insurers have pulled out completely for public sector accounts. Last year, JWSC added Cyber Terrorism and Cyber Concierge coverage to provide pre-breach and post-breach support to the existing Cyber Deception/Social Engineering coverage in the event that a cyber-attack occurs.

Property insurance pricing in general has been increasing over the past (18) months due to adverse results industry wide over the past several years due to increased storm and fire losses for property insurers and increasing claim costs for liability insurers.

For property renewals, increases of 15% to 50% for larger coastal property accounts have unfortunately been the norm for the past several months. The JWSC's property premium increase of 16.4% is on the low end of the range of property premiums that have been seen this year. The increase in premium equals \$42,750.00

The Liability premium which includes General Liability, Automobile, Physical Damage, Public Officials Liability, and Employment Practices Liability rose 9.5%. This increase in premium is \$9,232.00

The Crime coverage premium saw both the smallest percentage and dollar increase at 5% and \$201.00, respectively.

The Equipment Floater increase saw an increase of 5.7%. which equaled a dollar increase of \$766.00.

### **Recommended Action**

Staff recommends that JWSC move forward with coverage for each type by insurer as listed in the table above.

### **Recommended Motion**

"I move that the Finance Committee recommend that the full Commission approve insurance renewal rates for each coverage category and insurer as listed in the attached memo provided by staff."

### **Enclosures**

Summary Document – All coverages Cyber Liability Comparison

### Brunswick-Glynn County Water Sewer Commission Travelers 2022-23 Premium Summary

| COVERAGE  | 2021-22   | 2022-23   | PROPOSED                 | EXPIRING                | PROPOSED                |                                  | EXPIRING         | RENEWAL             |
|---|-----------|-----------|--------------------------|-------------------------|-------------------------|----------------------------------|------------------|---------------------|
| Effective 3/15/2022                                 | Expiring  | PROPOSED  | CARRIER                  | LIMITS                  | LIMITS                  |                                  | DEDUCTIBLE       | DEDUCTIBLE          |
| General Liability (Occurrence)                      | \$19,025  | \$21,396  | Travlers (A+-XV)         | \$1,000,000/\$2,000,000 | \$1,000,000/\$2,000,000 | Annual Aggregate                 | None             | None                |
|   |           |           |                          | \$1,000,000             |                         | Each Occurrence                  | None             | None                |
|   |           |           |                          | \$1,000,000             | \$1,000,000             | Personal & Adv. Injury           | None             | None                |
|   |           |           |                          | No Coverage             | No Coverage             | Medical Payments                 | None             | None                |
|   |           |           |                          | \$500,000               | \$500,000               | Fire Damage                      | None             | None                |
| Failure to Supply                                   | Included  | Included  |                          | \$1,000,000             | \$1,000,000             | Failure to Supply                | None             | None                |
| Sewage Back-UP Limit                                | Included  | Included  |                          | \$1,000,000             | \$1,000,000             | Failure to Supply                | None             | None                |
| Employee Benefits Liability (Claims-Made - 3/15/20) | \$381     | \$381     | Travlers (A+-XV)         | \$1,000,000             | \$1,000,000             | Each Occurrence                  | \$1,000          | \$1,000             |
|   |           |           |                          | \$3,000,000             | \$3,000,000             | Aggregate                        |                  |                     |
| Terrorism   | Included  | Included  |                          |                         |                         |                                  |                  |                     |
| Automobile  | \$44,683  | \$47,316  | Travlers (A+-XV)         | \$1,000,000             | \$1,000,000             | Liability Limit                  | None             | None                |
| Uninsured Motorist                                  | Included  | Included  |                          | \$75,000                | \$75,000                | Uninsured Motorist               | None             | None                |
| Medical Payments                                    | Included  | Included  |                          | \$1,000                 | \$1,000                 |                                  | None             | None                |
| Physical Damage                                     | \$14,428  | \$16,507  | Travlers (A+-XV)         | ACV                     | ACV                     | Comp/Coll                        | \$1,000          | \$1,000             |
| Hired Physical Damage                               | Included  | Included  |                          | \$50,000                |                         | Comp/Coll                        | \$1,000          | \$1,000             |
|   |           |           |                          |                         |                         |                                  |                  |                     |
| Public Officials Liability (Claims-Made)            | \$3,069   | \$3,069   | Travlers (A+-XV)         | \$1,000,000             | \$1,000,000             | Each Occurrence                  | \$5,000          | \$5,000             |
| Retro Date: 03/15/1996                              |           |           |                          | \$2,000,000             | \$2,000,000             | Annual Aggregate                 |                  |                     |
| Employment Practices Liability                      | \$10,244  | \$11,993  |                          | \$1,000,000 / 2,000,000 | \$1,000,000 / 2,000,000 | Occurrence/Aggregate             | \$5,000          | \$5,000             |
| Umbrella  | \$5,801   | \$6,201   | Travlers (A+-XV)         | \$1,000,000             | \$1,000,000             | Per Occurrence / Aggregate       | \$10,000         | \$10,000            |
| Terrorism   | Included  | Included  |                          |                         |                         |                                  |                  |                     |
| Policy and Engineering Fees                         | None      | None      |                          |                         |                         | L                                |                  |                     |
| Liability Package Total Premium                     | \$97,631  | \$106,863 |                          |                         |                         |                                  |                  |                     |
| % change  |           | 109.5%    |                          |                         |                         |                                  |                  |                     |
| Crime   | \$4,027   | \$4,228   | Hanover (A+XV)           | \$1,000,000             | \$1,000,000             | Per Occurrence / Aggregate       | \$5,000          | \$5,000             |
| % change  |           | 105.0%    |                          |                         |                         |                                  |                  |                     |
| Cyber Liability                                     | \$5,965   | \$9,321   | BCS Insurance Company    | \$1,000,000             | \$1,000,000             | Per Occurrence / Aggregate       | \$10,000         | \$10,000            |
| Optional Cyber Deception/Social Engineering         | \$597     | \$932     | BCS Insurance Company    | \$250,000               | \$250,000               |                                  | \$10,000         | \$10,000            |
| Cyber Terrorism (if elected - 1% of total premium)  | \$66      | \$103     |                          | •                       |                         | :                                | •                |                     |
| Cyber Concierge Fee                                 | \$250     | \$250     | 7                        |                         |                         |                                  |                  |                     |
| Cyber Total   | \$6,878   | \$10,606  |                          |                         |                         |                                  |                  |                     |
| % change  |           | 154.2%    | _                        |                         |                         |                                  |                  |                     |
| Property (Current Insurer)                          | \$261,030 | \$303,780 | Ace American Ins Company | \$10,000,000            | \$10,000,000            | Per Occurrence                   | \$25,000         | \$25,000            |
| % change  |           | 116.4%    |                          | \$10,000,000            | \$10,000,000            | Earthquake Per Occurrence        | \$100,000        | \$100,000           |
|   |           |           |                          | 5,000,000.00            | 5,000,000.00            | Flood Zones A&V Annual Aggregate | \$1,000,000      | \$1,000,000         |
|   |           |           |                          | \$10,000,000            | \$10,000.000            | Named Windstorm Annual Aggregate | 2% \$100,000 min | 2% \$100,000<br>min |
|   |           | ·         |                          | +-3,000,000             | +10,000,000             | 1                                | ,                | <u> </u>            |
| Equipment Floater                                   | 13,447    | 14,213    | Travelers                | \$2,095,883             | \$2,095,883             | Per Scheduled Equipment          | \$5,000          | \$5,000             |
|   |           | 105.7%    | 7                        |                         |                         |                                  |                  |                     |
| % change  |           | 102.770   |                          | I                       |                         |                                  |                  |                     |
| % change  |           | 1001770   | Difference               | % change                |                         |                                  |                  |                     |



(A stock insurance company, herein the "Company")

## Policy No. RPS-Q-1025004M/1

Renewal of: RPS-P-0909321M

Cyber and Privacy Liability Insurance Policy

94.111 GA (07/19)

NOTICE: THE POLICY CONTAINS ONE OR MORE COVERAGES. CERTAIN COVERAGES ARE LIMITED TO LIABILITY FOR CLAIMS THAT ARE FIRST MADE AGAINST THE INSURED AND NOTIFIED TO US DURING THE POLICY PERIOD AS REQUIRED. CLAIMS EXPENSES SHALL REDUCE THE APPLICABLE LIMITS OF LIABILITY AND ARE SUBJECT TO THE APPLICABLE RETENTION (S). PLEASE READ THIS POLICY CAREFULLY.

### **POLICY DECLARATIONS - GEORGIA**

| ITEM 1. | NAMED INSURED                                  | Brunswick-Glynn County Joint Water & Sewer Commission   |
|---------|--|---|
|         | ADDRESS  | 700 Gloucester St , Brunswick, Georgia, 31520-7044  |
| ITEM 2. | POLICY PERIOD                                  | 12 months   |
| ITEM 3. | POLICY LIMITS OF<br>LIABILITY AND<br>COVERAGES | I. Aggregate Limit of Liability: \$1,000,000 (Aggregate for Each and Every Claim or Event including Claims Expenses)  |
|         | PURCHASED                                      | II. Sublimit of Liability for Individual Coverage(s) Purchased: \$1,000,000 "Nil" or "N/A" Sublimit of Liability for any coverage indicates that the coverage was not purchased |

| COVERAGE  | PER CLAIM SUBLIMIT OF LIABILITY INCLUDES CLAIM EXPENSES | AGGREGATE SUBLIMIT OF LIABILITY |
|---|---|---------------------------------|
| A. Privacy Liability (including Employee Privacy)   | \$1,000,000   | \$1,000,000                     |
| B. Privacy Regulatory Claims Coverage               | \$1,000,000   | \$1,000,000                     |
| C. Security Breach Response Coverage                | \$1,000,000   | None                            |
| D. Security Liability                               | \$1,000,000   | \$1,000,000                     |
| E. Multimedia Liability                             | \$1,000,000   | \$1,000,000                     |
| F. Cyber Extortion                                  | \$1,000,000   | None                            |
| G. Business Income and Digital Asset<br>Restoration |   |                                 |
| 1.Business Income Loss                              | \$1,000,000   | N/A                             |



| 2. Restoration Costs                               | \$1,000,000 | N/A         |
|--|-------------|-------------|
| 3. Reputation Business Income Loss                 | \$1,000,000 | N/A         |
| 4. Systems Integrity Restoration Loss *            | \$250,000   | N/A         |
| H. PCI DSS Assessment                              | \$1,000,000 | \$1,000,000 |
| I. Electronic Fraud                                |             |             |
| 1. Phishing Loss                                   | \$50,000    | None        |
| 2. Services Fraud Loss                             | \$100,000   | None        |
| 3. Reward Fund Loss                                | \$50,000    | None        |
| 4. Personal Financial Loss                         | \$250,000   | None        |
| 5. Corporate Identify Theft Loss                   | \$250,000   | None        |
| 6. Telephone Hacking Loss                          | \$100,000   | None        |
| 7. Direct Financial Loss<br>(Funds Transfer Fraud) | \$100,000   | None        |
| 8. Cyber Deception**                               | \$250,000   | \$250,000   |

<sup>\*</sup> e.g. bricking

### III. Supplemental Limits

| COVERAGE                                     | SUBLIMIT OF LIABILITY |
|--|-----------------------|
| A. Court Attendance Costs                    | \$100,000             |
| B. Bodily Injury / Property Damage Liability | \$250,000             |
| C. TCPA                                      | \$100,000             |
| D. HIPAA Corrective Action Plan Costs        | \$50,000              |
| E. Post Breach Response                      | \$25,000              |
| F. Independent Consultant                    | \$25,000              |
| G. Outsourced Provider                       | \$250,000             |
| H. Computer System                           | \$250,000             |

#### ITEM 4. **RETENTION** (including Claims Expenses):

| COVERAGE  | EACH CLAIM OR EVENT | AGGREGATE |
|---|---------------------|-----------|
| A. Privacy Liability (including Employee Privacy) | \$10,000            | \$10,000  |
| B. Privacy Regulatory Claims Coverage             | \$10,000            | \$10,000  |
| C. Security Breach Response Coverage              | \$10,000            | \$10,000  |
| D. Security Liability                             | \$10,000            | \$10,000  |

<sup>\*\*</sup> e.g. social engineering



| E. Multimedia Liability                            | \$10,000 | \$10,000 |
|--|----------|----------|
| F. Cyber Extortion                                 | \$10,000 | \$10,000 |
| G. Business Income and Digital Asset Restoration   | \$10,000 | \$10,000 |
| H. PCI DSS Assessment                              | \$10,000 | \$10,000 |
| I. Electronic Fraud                                |          |          |
| 1. Phishing Loss                                   | \$10,000 | \$10,000 |
| 2. Services Fraud Loss                             | \$10,000 | \$10,000 |
| 3. Reward Fund Loss                                | \$10,000 | \$10,000 |
| 4. Personal Financial Loss                         | \$10,000 | \$10,000 |
| 5. Corporate Identify Theft Loss                   | \$10,000 | \$10,000 |
| 6. Telephone Hacking Loss                          | \$10,000 | \$10,000 |
| 7. Direct Financial Loss<br>(Funds Transfer Fraud) | \$10,000 | \$10,000 |
| 8. Cyber Deception                                 | \$10,000 | None     |

ITEM 5. **PREMIUM** \$9,321.00

**CYBER DECEPTION** 

PREMIUM:

\$932.00 (IF ELECTED)

\$103.00 (IF ELECTED IS 1% OF THE TOTAL PREMIUM) TRIA PREMIUM:

TOTAL: \$10,356.00

ITEM 6. **TERRITORIAL LIMITS** Worldwide

RETROACTIVE DATE ITEM 7. Full Prior Acts

ITEM 8. **NOTICE OF CLAIM** Call Baker Hostetler at the 24 Hour Security Breach Hotline: 1-855-217-5204

Or email RPSCyberClaims@bakerlaw.com

Or contact: BakerHostetler 45 Rockefeller Plaza New York, NY 10111 Attn: RPSCyberClaims

ITEM 9. **SERVICE OF SUIT** Risk Situated in California:

Eileen Ridley

FLWA Service Corp. c/o Foley & Lardner LLP

555 California Street, Suite 1700, San Francisco, CA 94104-1520

Risks Situated in All Other States:



Mendes & Mount

Georgia

750 Seventh Avenue, New York, NY 10019

ITEM 10. CHOICE OF LAW

**ITEM 11. WAITING PERIOD:** 10 hrs waiting period

FORMS AND ENDORSEMENTS EFFECTIVE AT INCEPTION

94.200 (07/19) CYBER AND PRIVACY LIABILITY POLICY FORM

Cyber Deception Endorsement (If elected) 94.102 (01 15) Nuclear Incident Exclusion

94.103 (01 15) Radioactive Contamination Exclusion 94.801 GA (07/19) Georgia Amendatory Endorsement 94.552 GA (11/19) War and Terrorism Endorsement

**QUOTE CREATION DATE** March 3, 2022

**QUOTE EXPIRATION DATE** May 2, 2022



| Coverages  | BCS           | Axis  | Hiscox   | CFC   |
|--|---------------|---|--|---|
| <b>Policy form version:</b> Each policy version and year has specific terms and conditions that apply. It is important to understand which policy you will be purchasing.  | 94.200 (2019) | AXIS Pro®<br>Privasure™<br>PVSR-101 (08-16) | Hiscox CYBERCLEAR<br>Cyber Coverage Part<br>CYBCL-CYB P0001A CW<br>(10/19)   | Cyber,<br>Private Enterprise<br>CFC-CY-0037 (11/19) |
| Admitted policy: Admitted insurance carriers comply with each state's regulations and must file their rates with the state. Nonadmitted carriers are not licensed with the state but are allowed to transact business in the state. They do not have to file their rates and have more flexibility in the type of insurance/insureds they protect. Insureds purchasing nonadmitted insurance are also subject to the state's surplus lines taxes and fees. | ✓             | ✓   | ✓  | ✓   |
| Full prior acts: A retroactive date eliminates coverage for wrongful acts or security events (i.e., an unknown hack or an unknown breach of a security system) that took place prior to the date specified on the policy. Full prior acts eliminate this concern.  | ✓             | ✓   | ✓  | ✓   |
| Single retention applies for each event regardless of the number of coverages: Even if a retention is shown for each insuring agreement, only one retention (the largest) will apply in case multiple insuring agreements are triggered in a cyber event.  | ✓             | ✓   | ✓  | ✓   |
| Zero dollar retention for breach/incident response counsel (BRC):  If the insured elects to use the carrier's BRC for help in a covered event, no retention will apply. If no additional costs are incurred, the BRC's cost will be paid by the carrier without any out-of-pocket costs to the insured.  | ✓             |   |  | ✓   |
| Media liability coverage includes paper and electronic content: Coverage for libel, slander, plagiarism, privacy or misappropriation of ideas, infringement of copyright, domain name, trade dress, title or slogan in the course of publishing, displaying, releasing, transmitting, or disclosing any content.   | ✓             | Website<br>media only.                      | Website and social media only. This represents a narrowing of coverage via the Digital Media Liability coverage part (automatically included). | ✓   |





| Coverages  | BCS  | Axis | Hiscox   | CFC  |
|--|--|------|--|--|
| Coverage granted for dependent/contingent business income resulting from IT service provider event: If a covered security event impacts a service provider that the insured is dependent upon (i.e., software as a service [SaaS] provider, cloud provider, etc.) and the insured loses revenue because of the service provider's security compromise that led to their network disruption, the policy can respond to claims for loss of income.   | Full policy limits.  |      | Full policy limits.  | Full policy limits.  |
| Network disruption (system failure) added as a trigger for business interruption coverage (eliminating requirement for security breach):  Traditionally, in order for business interruption coverage to respond, there is a requirement that a security breach, cyber attack or similar form of intrusion on the insured's network takes place. Policies that broaden this trigger to include what is commonly known as system failure provide business interruption coverage when the disruption or outage of their computer system is caused by other unplanned means. | ✓  |      | ✓  | ✓  |
| IT service provider network disruption (system failure) included: This enhancement extends the network disruption or system failure coverage to provide business interruption coverage for the insured when the unplanned outage takes place on the computer system of a third-party IT service provider with whom the insured contracts.  | Full policy limits.  |      | Full policy limits.  | Full policy limits.  |
| Outsourced (non-IT) provider network disruption (system failure) included: This enhancement extends the network disruption or system failure coverage to provide business interruption coverage for the insured when the unplanned outage takes place on the computer system of an outsourced (non-IT services) provider with whom the insured contracts.  | \$250,000 sublimit.  |      | Does not cover supply chain providers.                           |  |
| <b>Funds transfer fraud included:</b> This provides reimbursement coverage for the insured for the unauthorized transfer of their funds from their financial institution.  | \$100,000 sublimit<br>(all classes<br>except financial<br>institutions and<br>title agents). |      | Included with<br>Cyber Crime<br>coverage.<br>\$100,000 sublimit. | Automatically include \$100,000 Electronic Theft of your Financial Assets for eligible classes of business (as part of Cyber Crime section—shared \$100,000 limit). \$250,000 limit option is available. |
| Any one claim treatment for first-party coverages (not applicable to cyber deception or PCI-DSS assessment): Provides resetting limits for each and every claim with no aggregate limit per policy period for each applicable insuring agreement.  | $\checkmark$   |      |  |  |
| Aggregate retention in a policy period: Once the policy retention is satisfied, future claims in the policy period are no longer subject to a retention.   | <b>√</b>   |      |  |  |
| <b>Voluntary and intentional shutdown:</b> This expansion of the business interruption trigger provides coverage for the insured when they intentionally shut down their system to mitigate further damage from a security compromise (does not require carrier prior approval).   | <b>√</b>   |      | Requires carrier preapproval.                                    | Implicitly included as a reasonable step to mitigate further loss from a Cyber Event.  |

| Coverages   | BCS                 | Axis | Hiscox  | CFC   |
|---|---------------------|------|---|---|
|   |                     |      |   | $\checkmark$  |
| <b>Phishing loss:</b> Insured's inability to collect an unpaid receivable due to electronic impersonation of insured.   | \$50,000 sublimit.  |      | Included within Cyber Crime coverage (Reverse Social Engineering) \$100,000 sublimit. | \$50,000 sublimit provided via the Customer Payment Fraud Extension Endorsement for either insured's loss or to reimburse their customers resulting from their loss, resulting from a Cyber Event discovered by the insured. Available for eligible classes of business only.                       |
|   |                     |      |   | $\checkmark$  |
| Services fraud loss: Coverage for the unauthorized use of the insured's computer system to mine cryptocurrencies (also known as cryptojacking), in addition to other unauthorized increased service charges from software as a service (SaaS), infrastructure as a service (laaS), network as a service (NaaS) or IP telephony. | \$100,000 sublimit. |      | Included within Utility Fraud Coverage \$100,000 sublimit.                            | Automatically include \$100,000 Unauthorized Use of Computer Resources (for increased electricity costs and cloud services billing from cryptojacking or botnetting) for eligible classes of business (as part of Cyber Crime section—shared \$100,000 limit). \$250,000 limit option is available. |
| <b>Reward fund loss:</b> Reimburses the insured for monies they pay for information that leads to the arrest and conviction of individuals associated with a covered event under the policy.  | \$50,000 sublimit.  |      |   |   |
|   |                     |      |   | <b>√</b>  |
| <b>Personal financial loss of senior executives:</b> Theft of money or other financial assets from a personal bank account, or the identity theft of the senior executive officer caused by a covered security breach.  | \$250,000 sublimit. |      |   | Automatically include<br>\$100,000 Personal<br>Financial Loss for<br>eligible classes of<br>business (as part of<br>Cyber Crime section<br>—shared \$100,000<br>limit). \$250,000 limit<br>option is available.   |
| <b>Corporate identity theft loss:</b> Monetary or other financial asset loss from the fraudulent use of the insured's identity to establish credit, sign contracts or create websites designed to impersonate the insured.  | \$250,000 sublimit. |      |   |   |
|   |                     |      | ✓   | <b>√</b>  |
| Court attendance costs: Included in claims expenses.  | \$100,000 sublimit. |      | \$10,000 sublimit<br>(supplemental<br>payments).                                      | Included via<br>"Costs and Expenses"<br>definition.   |
| Bodily injury and property damage liability carve-back added to privacy liability and security liability (actual bodily injury beyond mental injury/emotional distress).  | \$250,000 sublimit. |      |   |   |

| Coverages  | BCS   | Axis  | Hiscox   | CFC  |
|--|---|---|--|--|
| <b>Telephone Consumer Protection Act carve-back wording:</b> Includes coverage for both claims expenses and damages.   | \$100,000 sublimit.   |   |  |  |
| HIPAA corrective action plan costs: Coverage for costs incurred by the insured to meet the requirements specified within a HIPAA corrective action plan resulting from a regulatory claim otherwise covered under the policy.  | \$50,000 sublimit.  |   |  |  |
|  |   |   |  | <b>√</b>   |
| <b>Post-breach response:</b> Coverage under breach response costs that allows the insured to implement the revision of an incident response plan, the completion of a network security audit, an information security risk assessment or a security awareness training program implemented by members of the preapproved breach response team. | \$25,000 sublimit.  |   |  | \$50,000 sublimit. For Post-Breach Remediation Costs subject to 10% max of all sums paid from a cyber event. |
|  |   |   |  | $\checkmark$   |
| Independent consultant: Helps determine amount of business income loss.  | \$25,000 sublimit.  |   |  | \$25,000 sublimit via<br>Claim Preparation<br>Costs.   |
| Coverage for damage to computer hardware resulting from a security   | $\checkmark$  |   | $\checkmark$   | $\checkmark$   |
| compromise (also known as bricking).   | \$250,000 sublimit.   |   | Full policy limits.  | Full policy limits.  |
|  |   |   |  | $\checkmark$   |
| Coverage included for betterment of computer systems affected by a security compromise: For improvement of security and efficiencies, up to 25% more than the cost to replace original model (subject to sublimit).  | ✓   |   |  | Betterment Exclusion Amendatory Endorsement included subject to 25% above original cost to replace.          |
| Allegations of the wrongful collection of biometric data: Includes coverage for any lawsuits, claims or allegations arising from a violation of any federal or state statute that regulates the collection and use of biometric data, including the Illinois Biometric Information Privacy Act (BIPA).   | \$100,000 Sublimit via the Biometric Statutes or Regulations Sublimit endorsement. State specific—see policy. If this endorsement is not on the policy, it is silent, as there is no Wrongful Collection and Use exclusion otherwise. | The policy contains<br>an Unlawful or<br>Unauthorized Use<br>of Information<br>exclusion. | Enhanced Privacy Regulation Coverage covers Consumer Privacy Violations; however, Digital Media Liability Coverage Part excludes Collection of Data without knowledge. | The policy contains an<br>Unlawful Collection of<br>Data exclusion.  |
| s multifactor authentication (MFA) required in order to qualify for coverage?  | Yes   | Yes   | No, however coverage restrictions will apply without MFA in place.   | No   |
| Third-party privacy breach management costs: Pays on behalf of any third party certain breach management costs from a cyber event, provided the insured has contractually indemnified the third party against the cyber event and they have a legal obligation to notify affected individuals.   |   |   |  | <b>√</b>   |

| Coverages  | BCS | Axis | Hiscox   | CFC          |
|--|-----|------|--|--------------|
| Incident response outside the policy limits.     |     |      |  | $\checkmark$ |
| Does the policy include a coinsurance provision? | No  | No   | Yes, however, 25% Ransomware Coinsurance Responsibility Endorsement will not apply if the insured registers with the risk management vendor listed in the policy schedule prior to written notification of a Ransomware Event. | No           |

Policy form not available in all states. See www.RPSSmallBusiness.com or contact your RPS product expert for details.

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### Brunswick-Glynn Joint Water & Sewer Commission 1703 Gloucester Street, Brunswick, GA 31520 Commission Meeting Room Wednesday, February 16, 2022 at 3:00 PM

### FINANCE COMMITTEE MINUTES

**MEMBERS PRESENT:** Bob Duncan, Committee Chairman

**Charles Cook, Commissioner** 

**Andrew Burroughs, Executive Director** 

ALSO PRESENT: Ben Turnipseed, Commission Chairman

LaDonnah Roberts, Deputy Executive Director

Frances Wilson, Accounting Manager

Janice Meridith, Executive Commission Administrator

ABSENT: Tripp Stephens, Commissioner

Committee Chairman Duncan called the meeting to order at 3:00 PM.

### PUBLIC COMMENT PERIOD

Chairman Duncan opened the Public Comment Period.

There being no citizens that wished to address the Committee, Committee Chairman Duncan closed the Public Comment Period.

### **APPOINTMENT**

Commissioner Duncan appointed Chairman Turnipseed to serve the Finance Committee as third voting member as Commissioner Stephens was absent for the meeting.

### **APPROVAL**

### 1. Minutes from the January 19, 2022 Finance Committee Meeting

Commissioner Cook made a motion seconded by Chairman Turnipseed to approve the minutes from the January 19, 2022 Finance Committee Meeting. Motion carried 3-0-0

### 2. **Budget Adjustment – Project #702** – A. Burroughs

Mr. Burroughs recalled for the committee that Project Numbers 702 and 703 were funded via SPLOST 2016 revenues from Glynn County. The JWSC allocation for SPLOST 2016 was \$15,000,000 with \$11,700,000 allocated to Project No. 702 and \$3,300,000 allocated to Project No. 703. The final construction and engineering cost for Project No. 703 was \$2,289,840.82. This leaves \$1,010,159.18 in unspent SPLOST 2016 funds in that project budget. Current project expenses and remaining encumbrances for Project No. 702 total \$13,327,627.38, or \$1,627,627.38 over the original SPLOST budget for this project. The overages are currently scheduled to be paid from JWSC Capital Improvement Fees. Remaining funds from SPLOST projects may be reallocated following completion of projects to

complete remaining SPLOST projects. Staff wishes to reallocate the remaining \$1,010,159.18 from Project No. 703 into the SPLOST project budget for Project No. 702. This would change the allocated SPLOST amount for this project to \$12,710,159.18. Project costs for Project No. 702 will still exceed the SPLOST allocation even if this budget money is moved, but the amount of Capital Improvement Fees required to cover the exceedances would be lessened.

Commissioner Cook made a motion seconded by Chairman Turnipseed to move that the Finance Committee recommend the full Commission approve the reallocation of remaining SPLOST 2016 funds from Project No. 703 in the amount of \$1,010,159.18 to Project No. 702. Motion carried 3-0-0.

### 3. Change Order #2 – PS 4116 Final Balancing – A. Burroughs

Mr. Burroughs presented Change Order #2 request from Southern Civil, LLC contractor for JWSC Capital Project #2027. He noted that this change order was presented earlier to the Facilities Committee and is for the final adjustments on the PS4116 Rehabilitation & Force Main Upgrade Project. The final payment and project closeout details were provided for the committee to review. This change order shall constitute the full and final settlement of this contract for Capital Project #2027. Additionally noted was that the deduct amount of \$15,750.00 is due to the contractor not using bypass pumping which was included in the original contract.

Commissioner Cook made a motion seconded by Chairman Turnipseed to move that the Brunswick-Glynn Joint Water & Sewer Commission Finance Committee forward the above described Change Order #2 to the full Commission for approval. Motion carried 3-0-0.

### 4. Change Order #1 – Bergen Woods Offsite Final Balancing – A. Burroughs

Mr. Burroughs presented Change Order #1 request from Georgia Asphalt Producers, Inc. contractor for JWSC Capital Project #2007. He noted that this change order was presented earlier to the Facilities Committee and is for the final adjustments on the Bergen Woods Off-Site Improvements Project. The final payment and project closeout details were provided for the committee to review. This change order shall constitute the full and final settlement of this contract for Capital Project #2007.

Commissioner Cook made a motion seconded by Chairman Turnipseed to move that the Brunswick-Glynn Joint Water & Sewer Commission Finance Committee forward the above described Change Order #1 to the full Commission for approval. Motion carried 3-0-0.

#### DISCUSSION

### 1. Financial Statement Month End January 31, 2022 – F. Wilson

Mrs. Wilson presented the financial statement for the month ending January 31, 2022. She reviewed the Balance Sheet with the Committee, and highlighted current assets such as Cash and Cash Equivalents, as well as JWSC Reserves. She also noted details on the Summary of Revenues and Summary of Expenses. Mrs. Wilson also briefly reviewed line items on the Cash Balances and the Project Report.

Committee Chairman Duncan asked if there were any other items to discuss. There being no further business, Chairman Duncan adjourned the meeting at 3:20 p.m.

|                                    | Bob Duncan, Committee Chairman |
|------------------------------------|--------------------------------|
| Attest:                            |                                |
| Janice Meridith,                   |                                |
| Executive Commission Administrator |                                |



# Brunswick-Glynn Joint Water and Sewer Commission

# Memorandum

**To:** Finance Committee

From: Andrew Burroughs, Executive Director

Date: Wednesday, March 16, 2022
Re: Surplus Inventory/Equipment

### **Background**

JWSC staff has determined the following asset to no longer be of use to the mission of the JWSC.

| DIVISION | YEAR | DESCRIPTION   |
|----------|------|---|
| WPD-100  | 2005 | <b>2005 Ford Explorer.</b> Transmission issues; approximately 160,000 miles; replaced with new vehicle per FY 2022 budget |

### **Staff Report**

Staff recommends declaring the items above as surplus and authorizing their disposal in a manner most beneficial to the JWSC.

### **Recommended Action**

To dispose of this property, the Brunswick Glynn Joint Water & Sewer Commission must declare the property as surplus. Once declared as surplus, the Director of Procurement will dispose of the property in a manner most beneficial to the JWSC. Typically vehicles and equipment declared surplus will be posted to the GovDeals website.

### **Recommended Motion**

"I move that the Brunswick-Glynn County Joint Water and Sewer Commission approve the above listed items as surplus to be disposed of in a manner most beneficial to the JWSC"



# **Brunswick-Glynn**Joint Water and Sewer Commission

## Memorandum

**To: JWSC Finance Committee** 

From: LaDonnah Roberts, Deputy Executive Director

Date: Wednesday, March 16, 2022

**Re:** Approval – Appointment of Auditor for FY2022 Audit

### **Background**

The JWSC issued a request for proposal for Auditing Services and the firm of Mauldin & Jenkins was selected for the initial year ended June 30, 2021 with two option years. The fiscal year ending June 30, 2023 is the final option year.

The quoted costs for the three years are:

6/30/21 - \$19,900

6/30/22 - \$19,900

6/30/23 - \$19,900

The signed engagement letter is attached.

### **Recommended Action**

Staff requests that the Finance Committee recommend to the full Commission engaging the accounting firm of Mauldin & Jenkins to perform the financial audit of the Brunswick-Glynn Joint Water and Sewer Commission for the fiscal year ending June 30, 2022 at a cost of nineteen thousand nine hundred (\$19,900.00) dollars.

### **Recommended Motion**

"I move that the Finance Committee recommend to the full Commission that JWSC engage the accounting firm of Mauldin & Jenkins to perform the financial audit of the Brunswick-Glynn Joint Water and Sewer Commission for the fiscal year ending June 30, 2022 at a cost of nineteen thousand nine hundred (\$19,900.00) dollars."



July 12, 2021

Board of Commissioners of the Brunswick-Glynn County Joint Water and Sewer Commission 1703 Gloucester Street Brunswick, Georgia 31520

Attn: Ms. LaDonnah Roberts

We are pleased to confirm our understanding of the services we are to provide the Brunswick-Glynn County Joint Water and Sewer Commission (the Commission) for the year ended June 30, 2021. We will audit the financial statements of the Commission as of and for the year then ended. Accounting standards generally accepted in the United States of America provide for certain required supplementary information (RSI), such as management's discussion and analysis (MD&A), to supplement the Commission's basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. As part of our engagement, we will apply certain limited procedures to the Commission's RSI in accordance with auditing standards generally accepted in the United States of America. These limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. The following RSI is required by U.S. generally accepted accounting principles and will be subjected to certain limited procedures, but will not be audited:

- 1. Management's Discussion and Analysis (MD&A).
- 2. Schedule of Changes in the Commission's Net Pension Liability and Related Ratios.
- 3. Schedule of Commission Contributions

We have also been engaged to report on supplementary information other than RSI that accompanies the Commission's financial statements. We will subject the following supplementary information to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America and will provide an opinion on it in relation to the financial statements as a whole:

1. Schedule of expenditures of federal awards.

### **Audit Objectives**

The objective of our audit is the expression of opinions as to whether your basic financial statements are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles and to report on the fairness of the supplementary information referred to in the second paragraph when considered in relation to the financial statements as a whole. The objective also includes reporting on -

- Internal control over financial reporting and compliance with the provisions of laws, regulations, contracts and award agreements, noncompliance with which could have a material effect on the financial statements in accordance with *Government Auditing Standards*.
- Internal control over compliance related to major programs and an opinion (or disclaimer of opinion) on compliance with federal statutes, regulations, and the terms and conditions of federal awards that could have a direct and material effect on each major program in accordance with the Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

The Government Auditing Standards report on internal control over financial reporting and on compliance and other matters will include a paragraph that states (1) that the purpose of the report is solely to describe the scope of testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance, and (2) that the report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. The Uniform Guidance report on internal control over compliance will include a paragraph that states that the purpose of the report on internal control over compliance is solely to describe the scope of testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Both reports will state that the report is not suitable for any other purpose.

Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America; the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the Single Audit Act Amendments of 1996; and the provisions of the Uniform Guidance, and will include tests of accounting records, a determination of major program(s) in accordance with the Uniform Guidance, and other procedures we consider necessary to enable us to express such opinions. We will issue written reports upon completion of our Single Audit. Our reports will be addressed to the Board of Commissioners for the Brunswick-Glynn County Joint Water and Sewer Commission. We cannot provide assurance that unmodified opinions will be expressed. Circumstances may arise in which it is necessary for us to modify our opinions or add emphasis-of-matter or other-matter paragraphs. If our opinions on the financial statements or the Single Audit compliance opinions are other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed opinions, we may decline to express opinions or to issue reports, or may withdraw from this engagement.



### **Management Responsibilities**

Management is responsible for the financial statements, schedule of expenditures of federal awards, and all accompanying information as well as all representations contained therein.

Management is responsible for (1) designing, implementing, establishing, and maintaining effective internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, including internal controls over federal awards, and for evaluating and monitoring ongoing activities, to help ensure that appropriate goals and objectives are met; (2) following laws and regulations; (3) ensuring that there is reasonable assurance that government programs are administered in compliance with compliance requirements; and (4) ensuring that management and financial information is reliable and properly reported. Management is also responsible for implementing systems designed to achieve compliance with applicable laws, regulations, contracts, and grant agreements. You are also responsible for the selection and application of accounting principles; for the preparation and fair presentation of the financial statements, schedule of expenditures of federal awards, and all accompanying information in conformity with U.S. generally accepted accounting principles; and for compliance with applicable laws and regulations (including federal statutes) and the provisions of contracts and grant agreements (including award agreements). Your responsibilities also include identifying significant contractor relationships in which the contractor has responsibility for program compliance and for the accuracy and completeness of that information.

Management is also responsible for making all financial records and related information available to us and for the accuracy and completeness of that information. You are also responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, including identification of all related parties and all related-party relationships and transactions, (2) access to personnel, accounts, books, records, supporting documentation, and other information as needed to perform an audit under the Uniform Guidance, (3) additional information that we may request for the purpose of the audit, and (4) unrestricted access to persons within the government from whom we determine it necessary to obtain audit evidence.

Your responsibilities include adjusting the financial statements to correct material misstatements and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

You are responsible for the design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the government involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the government received in communications from employees, former employees, grantors, regulators, or others. In addition, you are responsible for identifying and ensuring that the government complies with applicable laws, regulations, contracts, agreements, and grants. Management is also responsible for taking timely and appropriate steps to remedy fraud and noncompliance with provisions of laws, regulations, contracts, and grant agreements that we



report. Additionally, as required by the Uniform Guidance, it is management's responsibility to evaluate and monitor noncompliance with federal statutes, regulations, and the terms and conditions of federal awards; take prompt action when instances of noncompliance are identified including noncompliance identified in audit findings; promptly follow up and take corrective action on reported audit findings; and to prepare a summary schedule of prior audit findings and a separate corrective action plan. The summary schedule of prior audit findings should be available for our review subsequent to the start of fieldwork.

You are responsible for identifying all federal awards received and understanding and complying with the compliance requirements and for the preparation of the schedule of expenditures of federal awards (including notes and noncash assistance received) in conformity with the Uniform Guidance. You agree to include our report on the schedule of expenditures of federal awards in any document that contains and indicates that we have reported on the schedule of expenditures of federal awards. You also agree to include the audited financial statements with any presentation of the schedule of expenditures of federal awards that includes our report thereon or make the audited financial statements readily available to intended users of the schedule of expenditures of federal awards no later than the date the schedule of expenditures of federal awards is issued with our report thereon. Your responsibilities include acknowledging to us in the written representation letter that (1) you are responsible for presentation of the schedule of expenditures of federal awards in accordance with the Uniform Guidance; (2) you believe the schedule of expenditures of federal awards, including its form and content, is stated fairly in accordance with the Uniform Guidance; (3) the methods of measurement or presentation have not changed from those used in the prior period (or, if they have changed, the reasons for such changes); and (4) you have disclosed to us any significant assumptions or interpretations underlying the measurement or presentation of the schedule of expenditures of federal awards.

With regard to an exempt offering document with which Mauldin & Jenkins is not involved, you agree to clearly indicate in the exempt offering document that Mauldin & Jenkins is not involved with the contents of such offering document.

Management is responsible for establishing and maintaining a process for tracking the status of audit findings and recommendations. Management is also responsible for identifying and providing report copies of previous financial audits, attestation engagements, performance audits or other studies related to the objectives discussed in the Audit Objectives section of this letter. This responsibility includes relaying to us corrective actions taken to address significant findings and recommendations resulting from those audits, attestation engagements, performance audits, or studies. You are also responsible for providing management's views on our current findings, conclusions, and recommendations, as well as your planned corrective actions, for the report, and for the timing and format for providing that information.

With regard to the electronic dissemination of audited financial statements, including financial statements published electronically on your website, you understand that electronic sites are a means to distribute information and, therefore, we are not required to read the information contained in these sites or to consider the consistency of other information in the electronic site with the original document.



Page 5

You agree to assume all management responsibilities relating to the financial statements, schedule of expenditures of federal awards, related notes, and any other nonaudit services we provide. You will be required to acknowledge in the management representation letter our assistance with preparation of the financial statements, schedule of expenditures of federal awards, and related notes and that you have reviewed and approved the financial statements, schedule of expenditures of federal awards, and related notes prior to their issuance and have accepted responsibility for them. You agree to oversee the nonaudit services by designating an individual, preferably from senior management, who possesses suitable skill, knowledge, or experience; evaluate the adequacy and results of those services; and accept responsibility for them.

### Audit Procedures—General

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We will plan and perform the audit to obtain reasonable rather than absolute assurance about whether the financial statements are free of material misstatement, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the government or to acts by management or employees acting on behalf of the government. Because the determination of waste and abuse is subjective, *Government Auditing Standards* do not expect auditors to perform specific procedures to detect waste or abuse in financial audits nor do they expect auditors to provide reasonable assurance of detecting waste or abuse.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform a detailed examination of all transactions, there is a risk that material misstatements or noncompliance may exist and not be detected by us, even though the audit is properly planned and performed in accordance with U.S. generally accepted auditing standards and *Government Auditing Standards*. In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements or major programs. However, we will inform the appropriate level of management of any material errors, any fraudulent financial reporting or misappropriation of assets that come to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. We will include such matters in the reports required for a Single Audit. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

Our procedures will include tests of documentary evidence supporting the transactions recorded in the accounts, and may include direct confirmation of receivables and certain other assets and liabilities by correspondence with selected individuals, funding sources, creditors, and financial institutions. We will request written representations from your attorneys as part of the engagement, and they may bill you for responding to this inquiry. At the conclusion of our audit, we will require certain written representations from you about your responsibilities for the financial statements; schedule of expenditures of federal awards; federal award programs;



Page 6

compliance with laws, regulations, contracts, and grant agreements; and other responsibilities required by generally accepted auditing standards.

### Audit Procedures—Internal Control

Our audit will include obtaining an understanding of the government and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. Tests of controls may be performed to test the effectiveness of certain controls that we consider relevant to preventing and detecting errors and fraud that are material to the financial statements and to preventing and detecting misstatements resulting from illegal acts and other noncompliance matters that have a direct and material effect on the financial statements. Our tests, if performed, will be less in scope than would be necessary to render an opinion on internal control and, accordingly, no opinion will be expressed in our report on internal control issued pursuant to Government Auditing Standards.

As required by the Uniform Guidance, we will perform tests of controls over compliance to evaluate the effectiveness of the design and operation of controls that we consider relevant to preventing or detecting material noncompliance with compliance requirements applicable to each major federal award program. However, our tests will be less in scope than would be necessary to render an opinion on those controls and, accordingly, no opinion will be expressed in our report on internal control issued pursuant to the Uniform Guidance.

An audit is not designed to provide assurance on internal control or to identify significant deficiencies or material weaknesses. However, during the audit, we will communicate to management and those charged with governance internal control related matters that are required to be communicated under AICPA professional standards, *Government Auditing Standards*, and the Uniform Guidance.

### Audit Procedures—Compliance

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the Brunswick-Glynn County Joint Water and Sewer Commission's compliance with provisions of applicable laws, regulations, contracts and agreements, including grant agreements. However, the objective of those procedures will not be to provide an opinion on overall compliance and we will not express such an opinion in our report on compliance issued pursuant to *Government Auditing Standards*.

The Uniform Guidance requires that we also plan and perform the audit to obtain reasonable assurance about whether the auditee has complied with federal statutes, regulations, and the terms and conditions of federal awards applicable to major programs. Our procedures will consist of tests of transactions and other applicable procedures described in the *OMB Compliance Supplement* for the types of compliance requirements that could have a direct and material effect on each of the Commission's major programs. The purpose of these procedures will be to express an opinion on the Commission's compliance with requirements applicable to each of its major programs in our report on compliance issued pursuant to the Uniform Guidance.



### **Other Services**

We will also assist in preparing the financial statements, schedule of expenditures of federal awards, and related notes of the Commission in conformity with U.S. generally accepted accounting principles and the Uniform Guidance based on information provided by you. These nonaudit services do not constitute an audit under *Government Auditing Standards* and such services will not be conducted in accordance with *Government Auditing Standards*. We will perform these services in accordance with applicable professional standards. The other services are limited to the financial statements, schedule of expenditures of federal awards, and related notes services previously defined. We, in our sole professional judgement, reserve the right to refuse to perform any procedure or take any action that could be construed as assuming management responsibilities.

### Audit Administration, Fees, and Other

We understand that your employees will prepare all cash or other confirmations we request and will locate any documents selected by us for testing.

At the conclusion of the engagement, we will complete the appropriate sections of the Data Collection Form that summarizes our audit findings. It is management's responsibility to electronically submit the reporting package (including financial statements, schedule of expenditures of federal awards, summary schedule of prior audit findings, auditors' reports, and corrective action plan) along with the Data Collection Form to the federal audit clearinghouse. We will coordinate with you the electronic submission and certification. The Data Collection Form and the reporting package must be submitted within the earlier of 30 calendar days after receipt of the auditors' reports or nine months after the end of the audit period.

We will provide copies of our reports to the Commission; however, management is responsible for distribution of the reports and financial statements. Unless restricted by law or regulation, or containing privileged and confidential information, copies of our reports are to be made available for public inspection.

The audit documentation for this engagement is the property of Mauldin & Jenkins and constitutes confidential information. However, pursuant to authority given by law or regulation, we may be requested to make certain audit documentation available to a federal agency providing direct or indirect funding, or the U.S. Government Accountability Office for purposes of a quality review of the audit, to resolve audit findings, or to carry out oversight responsibilities. We will notify you of any such request. If requested, access to such audit documentation will be provided under the supervision of Mauldin & Jenkins personnel. Furthermore, upon request, we may provide copies of selected audit documentation to the aforementioned parties. These parties may intend, or decide, to distribute the copies or information contained therein to others, including other governmental agencies.

The audit documentation for this engagement will be retained for a minimum of five years after the report release date or for any additional period requested by a regulatory body. If we are aware that a federal awarding agency, pass-through entity, or auditee is contesting an audit finding, we will contact the party (ies) contesting the audit finding for guidance prior to destroying the audit documentation.



We expect to begin our audit on approximately August 30, 2021 and to issue our reports no later than December 31, 2021. Trey Scott is the engagement partner and is responsible for supervising the engagement and signing the reports or authorizing another individual to sign them. Our fee for these services will be \$19,900, plus \$3,500 for each major program for single audit for the year ended June 30, 2021. Our hourly rates vary according to the degree of responsibility involved and the experience level of the personnel assigned to your audit. Our invoices for these fees will be rendered as work progresses and are payable upon presentation. The above fees are based on anticipated cooperation from your personnel (including complete and timely receipt by us of the information on the respective client participation listings to be prepared annually) and the assumption that unexpected circumstances (including scope changes) will not be encountered during the audit. If significant additional time is necessary, we will discuss it with management and arrive at a new fee estimate before we incur the additional costs.

As a result of our prior or future services to you, we might be requested or required to provide information or documents to you or a third party in a legal, administrative, arbitration, or similar proceeding in which we are not a party. If this occurs, our efforts in complying with such requests will be deemed billable to you as a separate engagement. We shall be entitled to compensation for our time and reasonable reimbursement for our expenses (including legal fees) in complying with the request. For all requests we will observe the confidentiality requirements of our profession and will notify you promptly of the request.

We appreciate the opportunity to be of service to the Commission and believe this letter accurately summarizes the significant terms of our engagement. If you have any questions, please let us know. If you agree with the terms of our engagement as described in this letter, please sign the enclosed copy and return it to us.

Sincerely,

MAULDIN & JENKINS, LLC

Trey Scott

### RESPONSE:

Title: GREATIVE DIRECTO

| This letter correctly sets forth the understanding of the Brunswick-Glynn County Joint Water and |
|--|
| Sewer Commission.  |
| By:  |





# **Brunswick-Glynn**Joint Water and Sewer Commission

# Memorandum

**To:** Finance Committee

From: Andrew Burroughs, P.E., Executive Director

Date: Wednesday, March 16, 2022

**Re:** Approval – Connection Assistance Policy

### **Background:**

In recent years, the JWSC has taken a proactive approach to system expansion that will allow access to public water and sewer systems for existing residences and businesses that were previously unable to connect to the public systems. One such example of a current project that will accomplish this goal is the expansion of the water and sewer systems in the Arco neighborhood. The JWSC would like to allow these existing homes and businesses to connect to the system without placing an unnecessary burden upon the property owners. By connecting to the public water and sewer systems, many potential customers will be able to remove existing septic tanks and private wells if they so choose.

### **Staff Report**

The attached draft policy accomplishes the goal of allowing these customers to connect to the systems without having to provide a cash outlay that would be burdensome to the customer base. The JWSC will allow customers to pay monthly installments towards the total cost of the Capital Improvement Fee and operational fees associated with new accounts. Financing charges increase as the years financed increases to offset increased administrative costs associated with maintaining these agreements. If approved, this Connection Assistance Policy would ideally become part of the annual Rate Resolution and reviewed annually for current market conditions.

### **Recommended Action**

Staff recommends approving the attached policy to become effective on April 1, 2022. If approved, this policy would then be included in the upcoming 2022-2023 Rate Resolution and would henceforth be a part of the rate resolution approval process.

### **Recommended Motion**

"I move that the Finance Committee recommend the full Commission approve the creation of a Connection Assistance Policy effective April 1, 2022."

### Brunswick-Glynn Joint Water and Sewer Commission Connection Assistance Policy

### **Purpose**

The Brunswick-Glynn Joint Water and Sewer Commission (JWSC) recognizes the need to provide more cost-effective methods of allowing existing homes to connect to the public water and sewer systems once public water and sewer is made available to the property. This policy will not apply to new construction. All Capital Improvement Fee charges for new construction will be required at time of building permit request in accordance with current JWSC policies. The purpose of this Connection Assistance Policy is to outline financing options that the JWSC will make available to existing property owners to enable them to connect to the public water and sewer systems owned and operated by the JWSC.

### **Policy**

Existing homes and businesses that are currently not connected to the JWSC-owned water and sewer systems will be allowed to finance the cost of the capital improvement fees and operational charges associated with the connection. New account charges and deposit fees will not be subject to this policy and will be due at time of account creation. The monthly financing amount will be added as a new line item on the monthly water and sewer bill. The connection can only be financed by the water and/or sewer account holder at the address. Property owners will not be allowed to finance the connection charge if a lessee is the account holder at the address.

Upon a signed agreement to finance the connection fees, the charges will be added to the next month's water and sewer bill. Failure to pay the monthly water and sewer bill total including the financed connection charge may result in disconnection of services for non-payment. If service is disconnected, the customer will be required to pay the balance in accordance with the JWSC's service disconnection policy and any associated fees incurred as a result. Customers who have a signed agreement under this policy are not eligible for additional payment arrangements for past due balances.

Transference of the financing to new property owners will not be allowed. The JWSC will file a lien for the total amount of the connection against the property. In the event of a transfer of ownership of the property, the lien will be required to be fully satisfied. In the event the customer decides to close the active water and sewer account prior to completion of payments for connection fees, the remaining balance of the financed connection fee will be billed as part of the final bill sent to the customer.

### What is Covered?

The JWSC charges Capital Improvement Fees to all new connections to the JWSC-owned water and sewer systems. These fees and associated operational charges for a new water meter set-up (if a water account) and inspection charges are eligible for this Connection Assistance Policy.

The cost of the private infrastructure (water service and/or sewer lateral) required to connect the existing structure to the public water and sewer infrastructure is not eligible for this Connection Assistance Policy. The property owner will be required to procure these services individually. The JWSC will not recommend particular contractors to perform installations of these services or contract for these services on the behalf of the property owner. Any required City of Brunswick or Glynn County building permits will be the responsibility of the property owner.

### **Interest Rates**

At the time of signed agreement, the JWSC will hold interest rates fixed for the duration of the financing period for the individual property. Annual interest rates will be charged for financing the connection fees as shown in the table below:

| Years Financed | Annual Interest Rate |
|----------------|----------------------|
| 3              | 2.0%                 |
| 5              | 2.5%                 |
| 7              | 3.0%                 |
| 10             | 3.5%                 |
| 15             | 4.0%                 |
| 20             | 4.5%                 |

The JWSC reserves the right to adjust interest rates as required to due to changes in financial markets. Any changes will only impact financing agreements signed after the changes are approved. No changes will be made to interest rates for existing agreements at any time. Agreements will not be eligible for refinancing.

### Prepayment/Overpayment

There will be no penalty for early payoff of the remaining balance by the customer. Any customer wishing to pay off the remaining balance in accordance with this policy should contact the JWSC to determine the remaining balance.

Overpayment of a monthly bill will be credited against the account and will be used to offset future total bill amounts, including usage charges, administrative fees, and debt service charges. Overpayment cannot be applied solely to the charges financed in accordance with this policy.



### Brunswick-Glynn Joint Water & Sewer Commission 1703 Gloucester Street, Brunswick, GA 31520 Phone (912) 261-7110 www.bgjwsc.org

March 16, 2022

### Commissioners,

I am pleased to present the Proposed Annual Budget for Fiscal Year 2023. This balanced budget supports the goals of the Commission and maintains customer affordability. This year's budget is an increase in expenses from the previous year. In the current cost environment, staff is consistently looking for opportunities to reduce costs; however, material costs have increased across the board. As a result, this year's Proposed Annual Budget will include a water usage rate adjustment to be presented at the April Meeting based upon the feedback received at the March presentation. The current plan is to only increase the usage rates on the blocks of usage above 6,000 gallons per month.

Budget requests from superintendents were submitted in early February. Budget review meetings were held in late February between the superintendents and the JWSC budget team. The FY2023 Budget Team consists of LaDonnah Roberts, Deputy Executive Director; Frances Wilson, Senior Accountant; and myself.

The Budget Team worked diligently in preparation of this proposed budget that will further the five key strategic areas identified in the 2019 Strategic Business Plan:

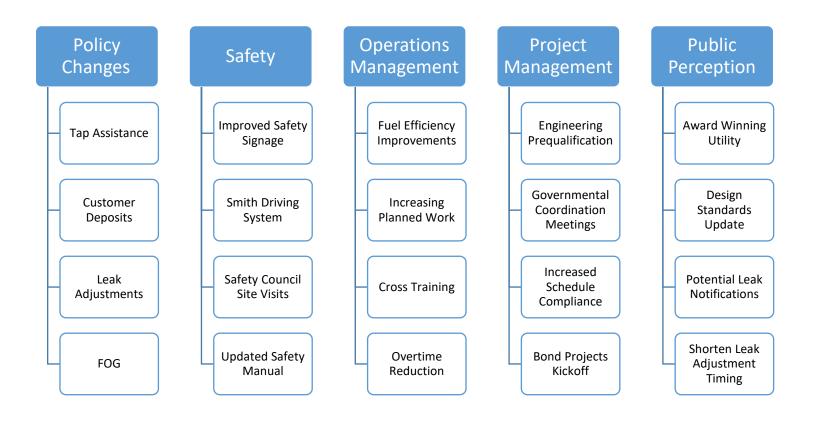
- Environmental Compliance
- Responsible Decision Making
- Being a Community Resource
- Workforce Development
- Customer Service

I would like to extend my gratitude to the Commission for their guidance during this process, divisional superintendents for submitting budget requests that will further the mission of the JWSC, and the Budget Team for their hard work in preparation of this balanced budget. The Budget Team looks forward to working with you over the next few months as we move towards budget adoption for Fiscal Year 2023.

Respectfully submitted,

Andrew Burroughs, P.E. Executive Director Brunswick-Glynn Joint Water & Sewer Commission

## FISCAL YEAR 2023 PRIORITIES



## FISCAL YEAR 2023 BUDGET GOALS

Maintain Affordability Despite Rising Costs

Improve Project Funding to Maintain Master Plan in Current Construction Environment

Improve Equipment Reliability

Streamline Operational Processes

## FISCAL YEAR 2023 BUDGET HIGHLIGHTS

Repair and Replacement Reserve Funding Increase

Increased Capital Costs to Improve Equipment Reliability

Budgeted Overtime Reduction

## FISCAL YEAR 2023 REVENUES

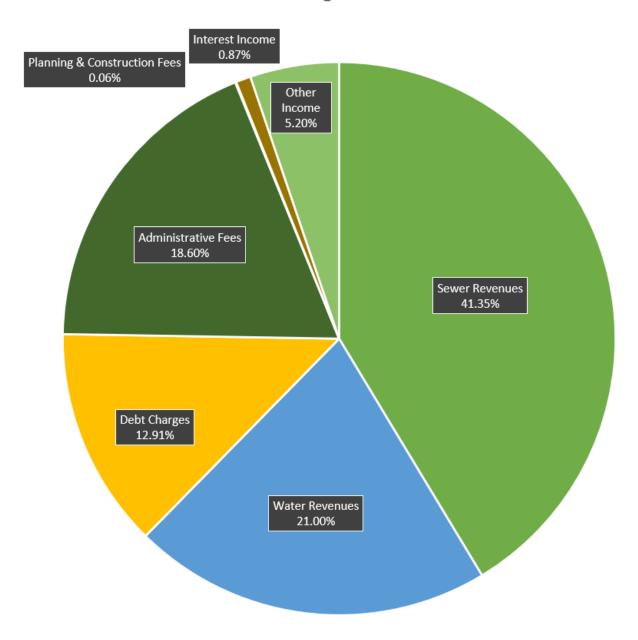
|                              | FY 2022    | Estimated  | FY 2023    | Increase/ | %       |
|------------------------------|------------|------------|------------|-----------|---------|
| <del>_</del>                 | Budget     | Year-End   | Budget     | Decrease  | Change  |
| Sewer Revenues               | 14,125,000 | 14,276,681 | 14,225,000 | 100,000   | 0.71%   |
| Water Revenues               | 6,400,000  | 6,694,292  | 7,225,000  | 825,000   | 12.89%  |
| Debt Charges                 | 4,370,000  | 4,466,525  | 4,440,000  | 70,000    | 1.60%   |
| Administrative Fees          | 6,300,000  | 6,449,064  | 6,400,000  | 100,000   | 1.59%   |
| Planning & Construction Fees | 35,000     | 21,705     | 20,000     | (15,000)  | -42.86% |
| Interest Income              | 300,000    | 401,000    | 300,000    | -         | -       |
| Other Income                 | 1,770,000  | 2,344,096  | 1,790,000  | 20,000    | 1.13%   |
| OPERATING REVENUES           | 33,300,000 | 34,653,363 | 34,400,000 | 1,100,000 | 3.30%   |

Increased Customer Count Increasing Revenue Projections

Water Revenue Increase Will Require Rate Adjustment on High Usage Only

Tower Rental Revenue Projections Increased

### FY2023 Budgeted Revenues



# FY 2023 EXPENSES BY EXPENSE TYPE

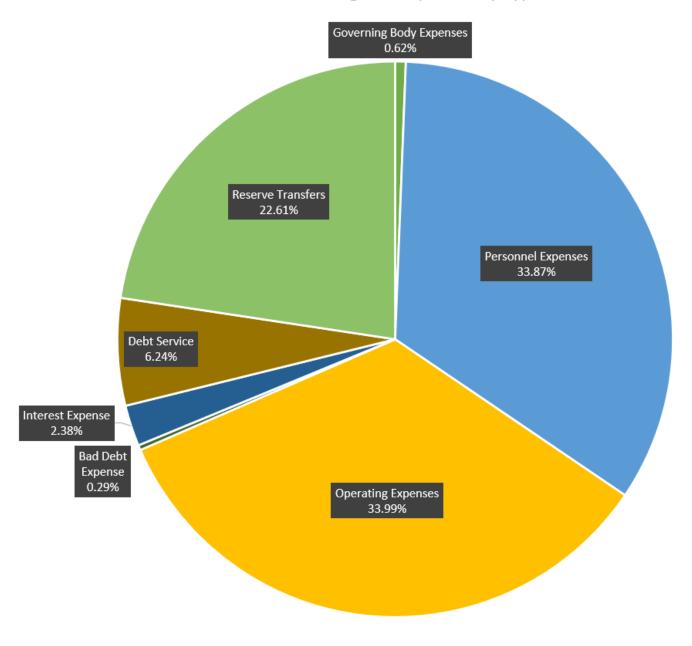
|                           | 2022       | Estimated  | 2023       | Increase/ | %       |
|---------------------------|------------|------------|------------|-----------|---------|
|                           | Budget     | Year-End   | Budget     | Decrease  | Change  |
| Governing Body Expenses   | 299,150    | 102,170    | 211,800    | (87,350)  | -29.20% |
| Personnel Expenses        | 11,721,500 | 10,452,251 | 11,652,100 | (69,400)  | -0.59%  |
| Operating Expenses        | 10,642,420 | 10,619,257 | 11,671,900 | 1,029,480 | 9.67%   |
| Bad Debt Expense          | 280,000    | 199,946    | 100,000    | (180,000) | -64.29% |
| Interest Expense          | 880,630    | 1,098,388  | 820,400    | (60,230)  | -6.84%  |
| Debt Service              | 2,087,000  | 2,087,000  | 2,145,000  | 58,000    | 2.78%   |
| Project Reserve Transfers | 7,389,300  | 7,389,300  | 7,798,800  | 409,500   | 5.54%   |
| TOTAL EXPENSES            | 33,300,000 | 31,948,311 | 34,400,000 | 1,100,000 | 3.30%   |

Recent Year Policy Changes Impacting Personnel Costs

Total Staff Count 154

Market Adjustments for Employees Near Minimum Merit Raise Opportunities for Each Employee

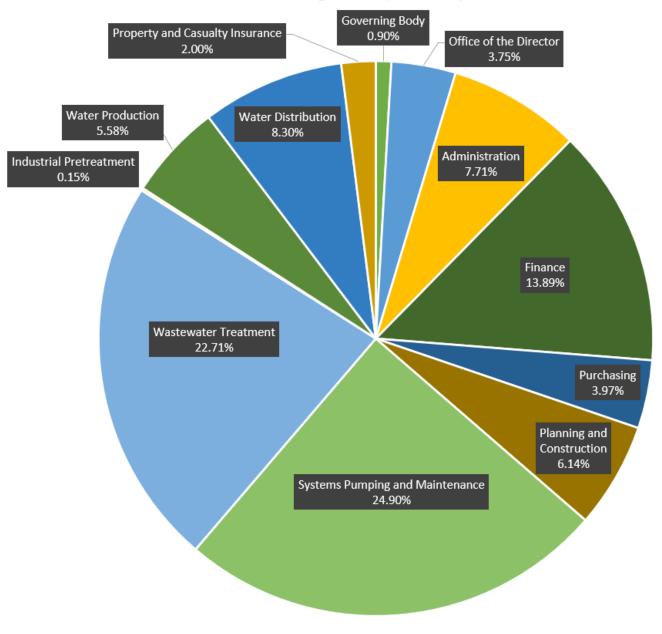
FY 2023 Budgeted Expenses by Type



# FY 2023 EXPENSES BY DIVISION

|                                 | 2022<br>Budget | Estimated<br>Year-End | 2023<br>Budget | Increase/ Decrease | %<br>Change |
|---------------------------------|----------------|-----------------------|----------------|--------------------|-------------|
|                                 |                |                       |                |                    |             |
| Governing Body                  | 299,150        | 102,170               | 211,800        | (87,350)           | -29.20%     |
| Office of the Director          | 848,420        | 733,460               | 883,300        | 34,880             | 4.11%       |
| Administration                  | 1,613,200      | 1,601,465             | 1,816,800      | 203,600            | 12.62%      |
| Finance                         | 3,383,600      | 2,762,154             | 3,271,600      | (112,000)          | -3.31%      |
| Purchasing                      | 897,650        | 871,136               | 936,200        | 38,550             | 4.29%       |
| Planning and Construction       | 1,398,250      | 1,240,629             | 1,445,500      | 47,250             | 3.38%       |
| Systems Pumping and Maintenance | 5,849,800      | 5,050,714             | 5,866,100      | 16,300             | 0.28%       |
| Wastewater Treatment            | 4,801,900      | 5,215,852             | 5,349,100      | 547,200            | 11.40%      |
| Industrial Pretreatment         | 23,600         | 28,656                | 34,400         | 10,800             | 45.76%      |
| Water Production                | 1,291,500      | 1,420,905             | 1,313,800      | 22,300             | 1.73%       |
| Water Distribution              | 1,913,800      | 1,835,000             | 1,956,200      | 47,400             | 2.22%       |
| Property and Casualty Insurance | 342,200        | 379,314               | 471,000        | 128,800            | 37.64%      |
| OPERATING EXPENSES              | 22,663,070     | 21,241,453            | 23,555,800     | 892,730            | 3.94%       |

### FY 2023 Budgeted Expenses by Division



# FISCAL YEAR 2023 EXPENSE HIGHLIGHTS

| $\sim$ 1 |     | •  |    | 1  |
|----------|-----|----|----|----|
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- Higher Costs Due to Cost Increases

### Property and Casualty Insurance

- Market Driven Increases

# Increases

### **Equipment Parts and Supplies**

- Combined Several Line Items Together to Simplify
- Use Cityworks for Asset Spending Tracking

### **Capital Improvements**

- Redoing Lease Program for Vac Trucks
- Manhole Scanner to Improve Manhole Inspection
- Server Replacements for System Reliability

### **Dunbar Creek Electricity**

- Blower Control Improvements

#### Overtime

- Improved SCADA System and Staff Scheduling

# Decreases

### **Uniforms**

- Savings from Changing to Direct Purchase

### **Group Insurance**

- Continued Savings from Self-Funding

### Purchased Equipment Repairs

- Request to Replace High Maintenance Equipment

### **POLICY CHANGES**

Tap Assistance Program

Goal: Presentation to Board for Consideration by March 2022

Budget Tie-in: Increased Customer Base

Customer Deposits

Goal: Presentation to Board for Consideration by May 2022

Budget Tie-in: Investment Income

Leak Adjustments Goal: Presentation to Board for Consideration by July 2022

Budget Tie-in: Indirect, Internal Process

Improvement

FOG

Goal: Presentation to Board for Consideration by November 2022

Budget Tie-In: Indirect, Internal Process

Improvement

### **SAFETY**

Improved Safety Signage

Goal: Review All Workplace Safety

Signage

Budget Tie-In: Safety Supplies

Smith Driving System Goal: All Drivers Trained by Year's

End

Budget Tie-in: Education, Training, &

Travel

Safety Council Site Visits

Goal: 20 Field Visits with Report

Budget Tie-In: Indirect, Internal Process

Improvement

Updated Safety Manual Goal: All Staff Receive Training on

**Updated Manual** 

Budget Tie-in: Indirect, Internal Process

Improvement

# **OPERATIONS MANAGEMENT**

Fuel Efficiency Improvements

Goal: Reduce Fuel Consumption by

10%

Budget Tie-In: Gasoline and Diesel

Increasing Planned Work

Goal: 80% of Work Planned

Budget Tie-In: Indirect, Planned Work

Typically Costs Less to Perform

**Cross Training** 

Goal: 2,000 Labor Hours Crossed

Trained

Budget Tie-In: Indirect, Improved

Operational Flexibility

Overtime Reduction

Goal: Reduce Overtime by 10%

Budget Tie-In: Decrease Overtime Budget

### PROJECT MANAGEMENT

Engineering Prequalification

Goal: Recommendation by May

Meeting

Budget Tie-In: Indirect, Should Decrease

**Engineering Costs for Projects** 

Governmental Coordination Meetings

Goal: Quarterly Meetings with City and County

Budget Tie-In: Indirect, Should Decrease

**Project Construction Costs** 

Increased Schedule Compliance

Goal: Combined Project SPI > 0.85

Budget Tie-In: Indirect, Internal Process

**Improvement** 

Bond Projects Kickoff

Goal: Begin All Projects by Year End

Budget Tie-In: Increased Customer Base

### PUBLIC PERCEPTION

Award Winning Utility

Goal: Win Awards for Both Water and

Sewer

Budget Tie-In: Indirect, Internal Process

**Improvement** 

Design Standards Update Goal: Presentation to Board for Consideration by June 2022

Budget Tie-In: Indirect, Internal Process

Improvement

Potential Leak Notifications

Goal: Notify 250 Customers of Potential Leaks with New Meters

Budget Tie-In: Leak Adjustments

Shorten Leak Adjustment Timing Goal: 100% Response within 60 Days

of Submission

Budget Tie-In: Indirect, Internal Process

Improvement

# CAPITAL EXPENDITURE REQUEST

| Division                | Capital Item                    | Estimated Cost | Utility              |
|-------------------------|---------------------------------|----------------|----------------------|
| Director                | Half-Ton Work Truck             | \$35,000       | SCADA Technician     |
| Administration          | Security Camera Improvements    | \$20,000       | Site Security        |
| Administration          | Quarter-Ton Work Truck          | \$30,000       | Meter Services Crews |
| Administration          | Enterprise Data Center Upgrades | \$108,000      | Information Systems  |
| Planning & Construction | SR-20 Utility Locator           | \$5,400        | Utility Locates      |
| Planning & Construction | Half-Ton 4WD Truck              | \$40,000       | Inspections          |
| SP&M                    | Server Replacement              | \$25,000       | CCTV Video Server    |
| SP&M                    | One-Ton Work Truck              | \$50,000       | Line Cleaning Crews  |
| SP&M                    | Three Quarter Ton Work Truck    | \$40,000       | Lift Station Crews   |
| SP&M                    | Two-Ton Work Truck              | \$85,000       | Construction Crews   |
| SP&M                    | Manhole Scanner                 | \$100,000      | Manhole Inspection   |
| SP&M                    | Sonar Sewer Main Inspector      | \$50,000       | Sewer Inspection     |
| Wastewater<br>Treatment | Quarter-Ton Work Truck          | \$30,000       | Operations           |

# CAPITAL EXPENDITURE REQUEST

| Division                | Capital Item              | Estimated Cost | Utility                  |
|-------------------------|---------------------------|----------------|--------------------------|
| Wastewater<br>Treatment | Quarter-Ton Work Truck    | \$30,000       | Operations               |
| Wastewater<br>Treatment | Forklift                  | \$16,000       | Solids Handling          |
| Wastewater<br>Treatment | Telehandler               | \$120,000      | Maintenance              |
| Wastewater<br>Treatment | Lab Centrifuge            | \$5,500        | Dunbar Lab               |
| Wastewater<br>Treatment | UV Spectrophotometer      | \$6,500        | South Port Lab           |
| Wastewater<br>Treatment | Portable Samplers (2)     | \$12,000       | Pretreatment Inspections |
| Wastewater<br>Treatment | Refrigerated Samplers     | \$85,000       | Academy Creek Lab        |
| Wastewater<br>Treatment | Roof Exhaust Improvements | \$25,000       | Academy Creek Solids     |
| Water Production        | One-Ton Work Truck        | \$50,000       | Chlorine Hauling         |
| Water Distribution      | Three Inch Boring Missile | \$7,500        | New Service Installation |
| Water Distribution      | Portable Air Compressor   | \$20,000       | New Service Installation |
| Water Distribution      | Two-Two Work Truck        | \$80,000       | Distribution Crews       |

# HISTORICAL EXPENSES

Brunswick-Glynn County Joint Water and Sewer Commission Expenses by Division History (Excluding Capital Purchases)

### **Actual Expenses**

|                                 |            |            |            | 2022       | Estimated  | 2023       |
|---------------------------------|------------|------------|------------|------------|------------|------------|
|                                 | 2019       | 2020       | 2021       | Budget     | Year-End   | Budget     |
|                                 |            |            |            |            |            |            |
| Governing Body                  | 309,214    | 149,979    | 174,698    | 299,150    | 102,170    | 211,800    |
| Office of the Director          | 910,943    | 855,813    | 829,139    | 848,420    | 733,460    | 848,300    |
| Administration                  | 2,385,547  | 1,998,458  | 1,591,717  | 1,613,200  | 1,601,465  | 1,658,800  |
| Finance                         | 1,320,665  | 1,343,439  | 2,944,244  | 3,383,600  | 2,762,154  | 3,271,600  |
| Planning and Construction       | 1,298,080  | 1,401,884  | 1,218,327  | 1,398,250  | 1,240,629  | 1,400,100  |
| Purchasing                      | 312,518    | 601,167    | 768,314    | 897,650    | 871,136    | 936,200    |
| Facilities Maintenance          | 567,695    | 524,502    | 0          | 0          | 0          | 0          |
| Systems Pumping and Maintenance | 6,466,997  | 6,358,110  | 4,920,467  | 5,554,800  | 4,784,512  | 5,516,100  |
| Wastewater Treatment            | 4,960,972  | 4,931,828  | 4,462,228  | 4,585,900  | 4,989,645  | 5,019,100  |
| Industrial Pretreatment         | 5,505      | 15,158     | 29,254     | 23,600     | 28,656     | 34,400     |
| Water Production                | 1,330,163  | 1,348,590  | 1,205,801  | 1,258,500  | 1,389,515  | 1,263,800  |
| Water Distribution              | 1,923,029  | 1,815,782  | 1,602,148  | 1,761,800  | 1,696,486  | 1,848,700  |
| Property and Casualty Insurance | 316,061    | 283,792    | 348,249    | 342,200    | 379,314    | 471,000    |
| <b>Operating Expenses</b>       | 22,107,389 | 21,628,502 | 20,094,587 | 21,967,070 | 20,579,141 | 22,479,900 |
| % of 2023 Budget                | 98.34%     | 96.21%     | 89.39%     | 97.72%     | 91.54%     | 100.00%    |
| Total Debt Service              | 3,798,669  | 3,504,153  | 2,955,850  | 2,953,120  | 2,953,120  | 2,950,600  |
| R&R Reserve Transfers           | 4,000,000  | 6,294,850  | 6,810,000  | 7,089,300  | 7,089,300  | 7,478,800  |

# **Brunswick-Glynn JWSC Detail Revenue and Expense**

|                 |  | FY23            |
|-----------------|--|-----------------|
| GL No.          | GL Description                           | Proposed Budget |
|                 | Operating Revenues                       | .,              |
| 500-4300-344211 | USAGE CHARGES - SEWER                    | 14,250,000.00   |
| 500-4300-344216 | INDUSTRIAL SURCHARGE                     | 200,000.00      |
| 500-4300-344217 | LEAK ADJUSTMENTS                         | (225,000.00)    |
|                 | Sewer Use Revenues                       | 14,225,000.00   |
|                 |  |                 |
| 500-4400-344211 | USAGE CHARGES - WATER                    | 7,225,000.00    |
|                 | Water Revenues                           | 7,225,000.00    |
|                 |  |                 |
| 500-4300-344212 | DEBT CHARGES - SEWER                     | 3,150,000.00    |
| 500-4400-344212 | DEBT CHARGES - WATER                     | 1,290,000.00    |
|                 | Debt Service Fees                        | 4,440,000.00    |
| 500 4200 244242 | ADMINISTRATION SEE SEWED                 | 2 000 000 00    |
| 500-4300-344213 | ADMINISTRATION FEE - SEWER               | 3,800,000.00    |
| 500-4400-344213 | ADMINISTRATION FEE - WATER               | 2,600,000.00    |
|                 | Administrative Revenues                  | 6,400,000.00    |
| 500-4400-389091 | TOWER RENTAL                             | 320,000.00      |
| 500-1510-389100 | RENTAL INCOME                            | 65,000.00       |
| 500-1510-361110 | OPERATING INTEREST AND INVESTMENT INCOME | 100,000.00      |
| 500-1510-361111 | RESERVE INTEREST AND INVESTMENT INCOME   | 200,000.00      |
|                 | Interest and Rental Revenues             | 685,000.00      |
|                 |  |                 |
| 500-1520-393100 | PLAN REVIEW/UNSOLICITED PROPOSAL FEES    | 20,000.00       |
|                 | Plan Review Fees                         | 20,000.00       |
|                 |  |                 |
| 500-4300-344220 | SEPTIC HAULER FEES                       | 150,000.00      |
| 500-4300-344250 | OPERATIONAL TAP FEES                     | 50,000.00       |
| 500-4300-392300 | SCRAP SALES                              | 0.00            |
| 500-4400-344214 | FIRE PROTECTION FEES                     | 150,000.00      |
| 500-4400-344221 | FIRE HYDRANT FEES                        | 0.00            |
| 500-4400-344250 | OPERATIONAL TAP FEES                     | 250,000.00      |
| 500-4400-392300 | SCRAP SALES                              | 0.00            |
| 500-1510-344270 | DAMAGE REIMBURSEMENTS                    | 0.00            |
| 500-1510-344275 | OTHER REVENUES                           | 5,000.00        |
| 500-1510-344300 | GEFA LOAN FORGIVENESS CW2019008          | 0.00            |
| 500-1510-345000 | SERVICE FEES                             | 600,000.00      |
| 500-1510-345060 | LATE PAYMENT FEES                        | 100,000.00      |
| 500-1510-389030 | BAD DEBT RECOVERY                        | 100,000.00      |
| 500-1510-392400 | GAIN/LOSS ON SALE OF ASSETS              | 0.00            |
|                 | Other Revenues                           | 1,405,000.00    |
|                 | Total Operating Revenues                 | 34,400,000.00   |

| 500 4440 544000 | COMMUNICATION CENTRALING                     | 20.000.00  |
|-----------------|--|------------|
| 500-1110-511200 | COMMISSIONER STIPENDS                        | 30,000.00  |
| 500-1110-512500 | WORKERS COMPENSATION                         | 100.00     |
| 500-1110-521210 | LEGAL FEES                                   | 125,000.00 |
| 500-1110-521211 | ACCOUNTING AND AUDITING                      | 25,000.00  |
| 500-1110-521213 | LEGISLATIVE COMPLIANCE                       | 200.00     |
| 500-1110-521214 | LEGAL FEES - LITIGATION                      | 25,000.00  |
| 500-1110-523320 | ADVERTISEMENTS                               | 0.00       |
| 500-1110-523510 | TRAVEL                                       | 0.00       |
| 500-1110-523520 | FOOD/MEALS/LUNCHEONS                         | 500.00     |
| 500-1110-523520 | DUES AND FEES                                | 500.00     |
|                 |  |            |
| 500-1110-523710 | EDUCATION, TRAINING, AND TRAVEL              | 5,000.00   |
| 500-1110-531110 | OFFICE SUPPLIES                              | 500.00     |
|                 | Governing Body Expenses                      | 211,800.00 |
| 500-1320-511100 | REGULAR WAGES                                | 531,100.00 |
| 500-1320-511300 | OVERTIME                                     | 16,000.00  |
| 500-1320-511350 | DEDUCTIBLE REIMBURSEMENT                     | 0.00       |
| 500-1320-512200 | FICA EXPENSE                                 | 33,900.00  |
| 500-1320-512300 | MEDICARE EXPENSE                             |            |
|                 |  | 7,900.00   |
| 500-1320-512400 | PENSION EXPENSE                              | 63,800.00  |
| 500-1320-512500 | WORKERS COMPENSATION                         | 4,500.00   |
| 500-1320-512900 | OTHER EMPLOYEE BENEFITS - OFFICE OF DIRECTOR | 1,100.00   |
| 500-1320-513000 | TEMPORARY SERVICES                           | 0.00       |
| 500-1320-513100 | EMPLOYEE RELATIONS EXPENSE                   | 10,000.00  |
| 500-1320-521110 | PERSONNEL ADMINISTRATION                     | 0.00       |
|                 | Personnel Expense                            | 668,300.00 |
| 500-1320-521320 | TECHNICAL SERVICES                           | 100,000.00 |
| 500-1320-522230 | PURCHASED VEHICLE REPAIR                     | 500.00     |
| 500-1320-523210 | TELEPHONE                                    | 5,000.00   |
| 500-1320-523225 | SOFTWARE LICENSING                           | 0.00       |
| 500-1320-523230 | POSTAGE                                      | 250.00     |
|                 |  |            |
| 500-1320-523232 | FREIGHT                                      | 100.00     |
| 500-1320-523320 | ADVERTISEMENTS                               | 0.00       |
| 500-1320-523520 | FOOD/MEALS/LUNCHEONS                         | 3,000.00   |
| 500-1320-523610 | DUES AND FEES                                | 18,000.00  |
| 500-1320-523620 | SUBSCRIPTIONS AND PERIODICALS                | 200.00     |
| 500-1320-523710 | EDUCATION, TRAINING, AND TRAVEL              | 22,500.00  |
| 500-1320-523810 | LICENSES                                     | 500.00     |
| 500-1320-531110 | OFFICE SUPPLIES                              | 1,500.00   |
| 500-1320-531122 | EQUIPMENT PARTS AND SUPPLIES                 | 0.00       |
| 500-1320-531123 | GENERAL SUPPLIES                             | 1,000.00   |
| 500-1320-531124 | COMPUTER SUPPLIES                            | 2,500.00   |
| 500-1320-531125 | UNIFORMS AND SAFETY SUPPLIES                 | 500.00     |
| 500-1320-531270 | GASOLINE AND DIESEL                          | 2,000.00   |
| 500-1320-531270 | HURRICANE PREPAREDNESS                       | 20,000.00  |
| 200-1250-221020 | <del></del>                                  |            |
|                 | Operating Expenses                           | 177,550.00 |

| 500-1320-591150 | LEASE PRINCIPAL                                   | 2,450.00     |
|-----------------|---|--------------|
|                 | Capital Lease Expense                             | 2,450.00     |
|                 |   | ,            |
| 500-1320-542400 | Vehicles  | 35,000.00    |
|                 | Capital Expenditures                              | 35,000.00    |
|                 | Directors Expenses                                | 883,300.00   |
|                 |   |              |
| 500-1330-511100 | REGULAR WAGES                                     | 943,600.00   |
| 500-1330-511300 | OVERTIME  | 64,000.00    |
| 500-1330-511350 | DEDUCTIBLE REIMBURSEMENT                          | 0.00         |
| 500-1330-512200 | FICA EXPENSE                                      | 62,500.00    |
| 500-1330-512300 | MEDICARE EXPENSE                                  | 14,600.00    |
| 500-1330-512400 | PENSION EXPENSE                                   | 81,700.00    |
| 500-1330-512500 | WORKERS COMPENSATION                              | 16,200.00    |
| 500-1330-512900 | OTHER EMPLOYEE BENEFITS - ADMINISTRATIVE SERVICES | 3,400.00     |
| 500-1330-513000 | TEMPORARY SERVICES                                | 0.00         |
| 500-1330-521110 | PERSONNEL ADMINISTRATION                          | 0.00         |
|                 | Personnel Expense                                 | 1,186,000.00 |
| 500-1330-521320 | TECHNICAL SERVICES                                | 210,000.00   |
| 500-1330-522210 | PURCHASED BUILDING MAINTENANCE                    | 0.00         |
| 500-1330-522220 | PURCHASED EQUIPMENT REPAIRS                       | 0.00         |
| 500-1330-522230 | PURCHASED VEHICLE REPAIR                          | 10,000.00    |
| 500-1330-523210 | TELEPHONE   | 30,000.00    |
| 500-1330-523220 | INTERNET AND WEB SERVICE                          | 2,400.00     |
| 500-1330-523225 | SOFTWARE LICENSING                                | 44,000.00    |
| 500-1330-523230 | POSTAGE   | 2,500.00     |
| 500-1330-523232 | FREIGHT   | 500.00       |
| 500-1330-523310 | PUBLIC EDUCATION                                  | 5,600.00     |
| 500-1330-523410 | PRINTING AND BINDING                              | 1,500.00     |
| 500-1330-523710 | EDUCATION, TRAINING, AND TRAVEL                   | 40,000.00    |
| 500-1330-531110 | OFFICE SUPPLIES                                   | 20,000.00    |
| 500-1330-531120 | AUTO PARTS AND TIRES                              | 1,000.00     |
| 500-1330-531122 | EQUIPMENT PARTS AND SUPPLIES                      | 22,000.00    |
| 500-1330-531123 | GENERAL SUPPLIES                                  | 2,600.00     |
| 500-1330-531124 | COMPUTER SUPPLIES                                 | 10,000.00    |
| 500-1330-531125 | UNIFORMS AND SAFETY SUPPLIES                      | 5,000.00     |
| 500-1330-531126 | BUILDING MAINTENANCE SUPPLIES                     | 20,000.00    |
| 500-1330-531155 | METERS  | 24,000.00    |
| 500-1330-531270 | GASOLINE AND DIESEL                               | 10,000.00    |
| 500-1330-531610 | SMALL EQUIPMENT                                   | 3,600.00     |
| 500-1330-531650 | HURRICANE PREPAREDNESS                            | 0.00         |
| 300 1330 331030 | Operating Expenses                                | 464,700.00   |
|                 |   |              |
| 500-1330-591150 | LEASE PRINCIPAL                                   | 8,100.00     |
|                 | Capital Lease Expense                             | 8,100.00     |
| 500-1330-542200 | VEHICLES  | 30,000.00    |

| 500-1330-542400 | COMPUTERS AND SOFTWARE                | 128,000.00   |
|-----------------|---------------------------------------|--------------|
|                 | Capital Expenditures                  | 158,000.00   |
|                 | Administrative Svcs Expenses          | 1,816,800.00 |
| 500-1510-511100 | REGULAR WAGES                         | 489,000.00   |
| 500-1510-511300 | OVERTIME                              | 1,200.00     |
| 500-1510-511350 | DEDUCTIBLE REIMBURSEMENT              | 0.00         |
| 500-1510-512100 | GROUP INSURANCE                       | 1,780,000.00 |
| 500-1510-512110 | OTHER GROUP INSURANCE                 | 85,000.00    |
| 500-1510-512200 | FICA EXPENSE                          | 30,400.00    |
| 500-1510-512220 | EMERGENCY SICK LEAVE TAX CREDIT       | 0.00         |
| 500-1510-512230 | EMERGENCY MEDICARE TAX CREDIT         | 0.00         |
| 500-1510-512300 | MEDICARE EXPENSE                      | 7,100.00     |
| 500-1510-512400 | PENSION EXPENSE                       | 41,300.00    |
| 500-1510-512500 | WORKERS COMPENSATION                  | 500.00       |
| 500-1510-512900 | OTHER EMPLOYEE BENEFITS - FINANCE     | 1,800.00     |
|                 | Personnel Expense                     | 2,436,300.00 |
| 500-1510-521110 | PERSONNEL ADMINISTRATION              | 160,000.00   |
| 500-1510-521111 | BILL PRINTING AND MAILING             | 35,000.00    |
| 500-1510-521112 | OPERATING BANKING AND INVESTMENT FEES | 250,000.00   |
| 500-1510-521113 | RESERVE BANKING AND INVESTMENT FEES   | 30,000.00    |
| 500-1510-521212 | DEBT COLLECTION                       | 20,000.00    |
| 500-1510-521320 | TECHNICAL SERVICES                    | 2,000.00     |
| 500-1510-522110 | CLEANING AND TRASH REMOVAL            | 0.00         |
| 500-1510-522210 | PURCHASED BUILDING MAINTENANCE        | 0.00         |
| 500-1510-522220 | PURCHASED EQUIPMENT REPAIRS           | 0.00         |
| 500-1510-523110 | INSURANCE                             | 100,000.00   |
| 500-1510-523120 | INSURANCE EXPENSE                     | 600.00       |
| 500-1510-523210 | TELEPHONE                             | 5,500.00     |
| 500-1510-523225 | SOFTWARE LICENSING                    | 22,500.00    |
| 500-1510-523230 | POSTAGE                               | 130,000.00   |
| 500-1510-523232 | FREIGHT                               | 50.00        |
| 500-1510-523610 | DUES AND FEES                         | 5,500.00     |
| 500-1510-523710 | EDUCATION, TRAINING, AND TRAVEL       | 9,500.00     |
| 500-1510-523822 | PERMITS AND FILING FEES               | 250.00       |
| 500-1510-523911 | MAINTENANCE CONTRACTS                 | 0.00         |
| 500-1510-531110 | OFFICE SUPPLIES                       | 5,000.00     |
| 500-1510-531122 | EQUIPMENT PARTS AND SUPPLIES          | 0.00         |
| 500-1510-531123 | GENERAL SUPPLIES                      | 400.00       |
| 500-1510-531124 | COMPUTER SUPPLIES                     | 2,500.00     |
| 500-1510-531126 | BUILDING MAINTENANCE SUPPLIES         | 0.00         |
| 500-1510-531220 | NATURAL GAS                           | 2,500.00     |
| 500-1510-531230 | ELECTRICITY                           | 50,000.00    |
| 500-1510-531710 | DAMAGE CLAIMS                         | 0.00         |
| 500-1510-531810 | LATE FEES                             | 0.00         |
|                 | Operating Expenses                    | 831,300.00   |

| 500-1510-591150 | LEASE PRINCIPAL                    | 4,000.00     |
|-----------------|------------------------------------|--------------|
|                 | Capital Lease Expense              | 4,000.00     |
|                 | Capital Expenditures               | 0.00         |
|                 | Finance Expenses                   | 3,271,600.00 |
| 500-1520-511100 | REGULAR WAGES                      | 1,021,100.00 |
| 500-1520-511300 | OVERTIME                           | 15,000.00    |
| 500-1520-511350 | DEDUCTIBLE REIMBURSEMENT           | 0.00         |
| 500-1520-512200 | FICA EXPENSE                       | 64,200.00    |
| 500-1520-512300 | MEDICARE EXPENSE                   | 15,000.00    |
| 500-1520-512400 | PENSION EXPENSE                    | 89,300.00    |
| 500-1520-512500 | WORKERS COMPENSATION               | 24,200.00    |
| 500-1520-512900 | OTHER EMPLOYEE BENEFITS - PLANNING | 2,700.00     |
| 500-1520-512000 | TEMPORARY SERVICES                 | 0.00         |
| 500-1520-513100 | EMPLOYEE RELATIONS EXPENSE         | 500.00       |
| 500-1520-513100 | PERSONNEL ADMINISTRATION           | 0.00         |
| 300-1320-321110 |                                    | 1,232,000.00 |
|                 | Personnel Expense                  | 1,232,000.00 |
| 500-1520-521310 | ENGINEERING                        | 5,000.00     |
| 500-1520-521320 | TECHNICAL SERVICES                 | 2,700.00     |
| 500-1520-522220 | PURCHASED EQUIPMENT REPAIRS        | 1,000.00     |
| 500-1520-522230 | PURCHASED VEHICLE REPAIR           | 9,900.00     |
| 500-1520-523210 | TELEPHONE                          | 6,000.00     |
| 500-1520-523225 | SOFTWARE LICENSING                 | 30,000.00    |
| 500-1520-523230 | POSTAGE                            | 250.00       |
| 500-1520-523232 | FREIGHT                            | 250.00       |
| 500-1520-523410 | PRINTING AND BINDING               | 2,500.00     |
| 500-1520-523520 | FOOD/MEALS/LUNCHEONS               | 500.00       |
| 500-1520-523610 | DUES AND FEES                      | 2,300.00     |
| 500-1520-523620 | SUBSCRIPTIONS AND PERIODICALS      | 400.00       |
| 500-1520-523710 | EDUCATION, TRAINING, AND TRAVEL    | 50,000.00    |
| 500-1520-523810 | LICENSES                           | 1,300.00     |
| 500-1520-523822 | PERMITS AND FILING FEES            | 1,200.00     |
| 500-1520-531110 | OFFICE SUPPLIES                    | 5,000.00     |
| 500-1520-531120 | AUTO PARTS AND TIRES               | 1,000.00     |
| 500-1520-531122 | EQUIPMENT PARTS AND SUPPLIES       | 2,000.00     |
| 500-1520-531123 | GENERAL SUPPLIES                   | 4,000.00     |
| 500-1520-531124 | COMPUTER SUPPLIES                  | 6,300.00     |
| 500-1520-531125 | UNIFORMS AND SAFETY SUPPLIES       | 4,000.00     |
| 500-1520-531270 | GASOLINE AND DIESEL                | 20,000.00    |
| 500-1520-531610 | SMALL EQUIPMENT                    | 6,000.00     |
| 300 1320 331010 | Operating Expenses                 | 161,600.00   |
| F00 4F30 F044F0 | LEASE DRINGIDAL                    | 6.500.00     |
| 500-1520-591150 | LEASE PRINCIPAL                    | 6,500.00     |
|                 | Capital Lease Expense              | 6,500.00     |
| 500-1520-542200 | VEHICLES                           | 45,400.00    |

|                 | Capital Expenditures                  | 45,400.00    |
|-----------------|---------------------------------------|--------------|
|                 | Planning and Construction Expenses    | 1,445,500.00 |
| 500-1530-511100 | REGULAR WAGES                         | 450,600.00   |
| 500-1530-511300 | OVERTIME                              | 15,000.00    |
| 500-1530-511350 | DEDUCTIBLE REIMBURSEMENT              | 0.00         |
| 500-1530-512200 | FICA EXPENSE                          | 28,900.00    |
| 500-1530-512300 | MEDICARE EXPENSE                      | 6,800.00     |
| 500-1530-512400 | PENSION EXPENSE                       | 41,500.00    |
| 500-1530-512500 | WORKERS COMPENSATION                  | 10,900.00    |
| 500-1530-512900 | OTHER EMPLOYEE BENEFITS - PROCUREMENT | 1,400.00     |
| 500-1530-521110 | PERSONNEL ADMINISTRATION              | 0.00         |
|                 | Personnel Expense                     | 555,100.00   |
| 500-1530-521320 | TECHNICAL SERVICES                    | 6,700.00     |
| 500-1530-522210 | PURCHASED BUILDING MAINTENANCE        | 12,000.00    |
| 500-1530-522230 | PURCHASED VEHICLE REPAIR              | 4,200.00     |
| 500-1530-523210 | TELEPHONE                             | 5,000.00     |
| 500-1530-523225 | SOFTWARE LICENSING                    | 7,000.00     |
| 500-1530-523230 | POSTAGE                               | 500.00       |
| 500-1530-523232 | FREIGHT                               | 200.00       |
| 500-1530-523320 | ADVERTISEMENTS                        | 3,600.00     |
| 500-1530-523410 | PRINTING AND BINDING                  | 0.00         |
| 500-1530-523610 | DUES AND FEES                         | 2,100.00     |
| 500-1530-523620 | SUBSCRIPTIONS AND PERIODICALS         | 0.00         |
| 500-1530-523710 | EDUCATION, TRAINING, AND TRAVEL       | 9,600.00     |
| 500-1530-523810 | LICENSES                              | 200.00       |
| 500-1530-523911 | MAINTENANCE CONTRACTS                 | 300,000.00   |
| 500-1530-531110 | OFFICE SUPPLIES                       | 3,000.00     |
| 500-1530-531110 | AUTO PARTS AND TIRES                  | 1,500.00     |
| 500-1530-531122 | EQUIPMENT PARTS AND SUPPLIES          | 3,000.00     |
| 500-1530-531123 | GENERAL SUPPLIES                      | 6,500.00     |
| 500-1530-531124 | COMPUTER SUPPLIES                     | 6,000.00     |
| 500-1530-531124 | UNIFORMS AND SAFETY SUPPLIES          | 2,000.00     |
| 500-1530-531126 | BUILDING MAINTENANCE SUPPLIES         | 600.00       |
| 500-1530-531120 | GASOLINE AND DIESEL                   | 4,200.00     |
| 500-1530-531270 | SMALL EQUIPMENT                       | 1,200.00     |
| 500-1530-531010 | LATE FEES                             | 0.00         |
| 200-1220-221910 |                                       |              |
|                 | Operating Expenses                    | 379,100.00   |
| 500-1530-591150 | LEASE PRINCIPAL                       | 2,000.00     |
|                 | Capital Lease Expense                 | 2,000.00     |
| 500-1530-542100 | MACHINERY AND EQUIPMENT               | 0.00         |
| 500-1530-542300 | FURNITURE & FIXTURES                  | 0.00         |
| 500-1530-542400 | COMPUTERS AND SOFTWARE                | 0.00         |
|                 | Capital Expenditures                  | 0.00         |
|                 | •                                     |              |

|                              | Purchasing Expenses             | 936,200.00   |
|------------------------------|---------------------------------|--------------|
|                              |                                 |              |
| 500-4331-511100              | REGULAR WAGES                   | 1,775,100.00 |
| 500-4331-511300              | OVERTIME                        | 125,000.00   |
| 500-4331-511350              | DEDUCTIBLE REIMBURSEMENT        | 0.00         |
| 500-4331-512200              | FICA EXPENSE                    | 117,800.00   |
| 500-4331-512300              | MEDICARE EXPENSE                | 27,600.00    |
| 500-4331-512400              | PENSION EXPENSE                 | 159,100.00   |
| 500-4331-512500              | WORKERS COMPENSATION            | 71,600.00    |
| 500-4331-512900              | OTHER EMPLOYEE BENEFITS - SP&M  | 7,900.00     |
| 500-4331-521110              | PERSONNEL ADMINISTRATION        | 0.00         |
|                              | Personnel Expense               | 2,284,100.00 |
| 500-4331-521320              | TECHNICAL SERVICES              | 45,000.00    |
| 500-4331-522210              | PURCHASED BUILDING MAINTENANCE  | 25,000.00    |
| 500-4331-522220              | PURCHASED EQUIPMENT REPAIRS     | 75,000.00    |
| 500-4331-522230              | PURCHASED VEHICLE REPAIR        | 75,000.00    |
| 500-4331-522240              | PURCHASED INFRASTRUCTURE REPAIR | 0.00         |
| 500-4331-522250              | PURCHASED SCADA SERVICES/MAINT  | 0.00         |
| 500-4331-522312              | OTHER RENTAL                    | 0.00         |
| 500-4331-522320              | EQUIPMENT RENTALS               | 12,000.00    |
| 500-4331-523210              | TELEPHONE                       | 75,000.00    |
| 500-4331-523225              | SOFTWARE LICENSING              | 36,000.00    |
| 500-4331-523230              | POSTAGE                         | 1,500.00     |
| 500-4331-523232              | FREIGHT                         | 5,000.00     |
| 500-4331-523610              | DUES AND FEES                   | 1,200.00     |
| 500-4331-523710              | EDUCATION, TRAINING, AND TRAVEL | 40,000.00    |
| 500-4331-523810              | LICENSES                        | 1,500.00     |
| 500-4331-523911              | MAINTENANCE CONTRACTS           | 40,000.00    |
| 500-4331-531110              | OFFICE SUPPLIES                 | 10,000.00    |
| 500-4331-531120              | AUTO PARTS AND TIRES            | 1,000.00     |
| 500-4331-531122              | EQUIPMENT PARTS AND SUPPLIES    | 50,000.00    |
| 500-4331-531123              | GENERAL SUPPLIES                | 30,000.00    |
| 500-4331-531124              | COMPUTER SUPPLIES               | 20,000.00    |
| 500-4331-531125              | UNIFORMS AND SAFETY SUPPLIES    | 40,000.00    |
| 500-4331-531126              | BUILDING MAINTENANCE SUPPLIES   | 5,000.00     |
| 500-4331-531153              | FITTINGS                        | 0.00         |
| 500-4331-531155              | METERS                          | 0.00         |
| 500-4331-531166              | Inventory Control               | 0.00         |
| 500-4331-531270              | GASOLINE AND DIESEL             | 120,000.00   |
| 500-4331-531610              | SMALL EQUIPMENT                 | 50,000.00    |
| 500-4331-531650              | HURRICANE PREPAREDNESS          | 120,000.00   |
| 500-4331-531810              | LATE FEES                       | 0.00         |
| 500-4331-531810              | TECHNICAL SERVICES              | 25,000.00    |
| 500-4333-521320              | PURCHASED INFRASTRUCTURE REPAIR | 500,000.00   |
| 500-4333-523232              | FREIGHT                         | 0.00         |
| 500-4333-531123              | GENERAL SUPPLIES                | 24,000.00    |
| 500-4333-531125              | OTHER CHEMICALS - COLLECTION    | 100.00       |
| 200- <del>4</del> 222-221122 | OTHER CHEWICALS - COLLECTION    | 100.00       |

| 500-4333-531151              | MANHOLES                                | 25,000.00    |
|------------------------------|---|--------------|
| 500-4333-531152              | MANHOLE LININGS                         | 5,000.00     |
| 500-4333-531153              | FITTINGS                                | 40,000.00    |
| 500-4333-531154              | PIPE                                    | 20,000.00    |
| 500-4334-522210              | PURCHASED BUILDING MAINTENANCE          | 50,000.00    |
| 500-4334-522220              | PURCHASED EQUIPMENT REPAIRS             | 100,000.00   |
| 500-4334-522250              | PURCHASED SCADA SERVICES/MAINT          | 100,000.00   |
| 500-4334-522260              | PURCHASED ELECTRICAL SERVICES/MAINT     | 100,000.00   |
| 500-4334-522312              | OTHER RENTAL                            | 1,200.00     |
| 500-4334-523232              | FREIGHT                                 | 5,000.00     |
| 500-4334-531122              | EQUIPMENT PARTS AND SUPPLIES            | 7,500.00     |
| 500-4334-531123              | GENERAL SUPPLIES                        | 10,000.00    |
| 500-4334-531126              | BUILDING MAINTENANCE SUPPLIES           | 1,000.00     |
| 500-4334-531136              | ODOR AND H2S - LIFT STATIONS            | 50,000.00    |
| 500-4334-531153              | FITTINGS                                | 75,000.00    |
| 500-4334-531154              | PIPE                                    | 10,000.00    |
| 500-4334-531162              | PUMPS AND PUMP PARTS                    | 150,000.00   |
| 500-4334-531163              | ELECTRICAL PARTS                        | 100,000.00   |
| 500-4334-531230              | ELECTRICITY                             | 500,000.00   |
|                              | Operating Expenses                      | 2,777,000.00 |
|                              |   |              |
| 500-4331-591150              | LEASE PRINCIPAL                         | 455,000.00   |
|                              | Capital Lease Expense                   | 455,000.00   |
|                              |   |              |
| 500-4331-542100              | MACHINERY AND EQUIPMENT                 | 350,000.00   |
| 500-4331-542200              | VEHICLES                                | 0.00         |
|                              | Capital Expenditures                    | 350,000.00   |
|                              |   |              |
|                              | Systems Pumping and Maintenance Expense | 5,866,100.00 |
|                              |   |              |
| 500-4335-511100              | REGULAR WAGES                           | 1,363,900.00 |
| 500-4335-511300              | OVERTIME                                | 200,000.00   |
| 500-4335-511350              | DEDUCTIBLE REIMBURSEMENT                | 0.00         |
| 500-4335-512200              | FICA EXPENSE                            | 97,000.00    |
| 500-4335-512300              | MEDICARE EXPENSE                        | 22,700.00    |
| 500-4335-512400              | PENSION EXPENSE                         | 133,300.00   |
| 500-4335-512500              | WORKERS COMPENSATION                    | 23,800.00    |
| 500-4335-512900              | OTHER EMPLOYEE BENEFITS - TREATMENT     | 5,000.00     |
| 500-4335-513000              | TEMPORARY SERVICES                      | 0.00         |
| 500-4335-521110              | PERSONNEL ADMINISTRATION                | 0.00         |
|                              | Personnel Expense                       | 1,845,700.00 |
| 500-4335-521320              | TECHNICAL SERVICES                      | 2,500.00     |
| 500-4335-522210              | PURCHASED BUILDING MAINTENANCE          | 0.00         |
| 500-4335-522220              | PURCHASED EQUIPMENT REPAIRS             | 0.00         |
| 500-4335-522230              | PURCHASED VEHICLE REPAIR                | 20,000.00    |
| 500-4335-523210              | TELEPHONE                               | 30,000.00    |
| 500-4335-523225              | SOFTWARE LICENSING                      | 5,200.00     |
| 500-4335-523230              | POSTAGE                                 | 500.00       |
| JUU- <del>4</del> JJJ-JZJZJU | FUSIAGE                                 | 300.00       |

| 500-4335-523232 | FREIGHT                             | 2,000.00   |
|-----------------|-------------------------------------|------------|
| 500-4335-523510 | TRAVEL                              | 0.00       |
| 500-4335-523610 | DUES AND FEES                       | 2,000.00   |
| 500-4335-523710 | EDUCATION, TRAINING, AND TRAVEL     | 10,000.00  |
| 500-4335-523810 | LICENSES                            | 2,000.00   |
| 500-4335-523911 | MAINTENANCE CONTRACTS               | 0.00       |
| 500-4335-531110 | OFFICE SUPPLIES                     | 7,500.00   |
| 500-4335-531120 | AUTO PARTS AND TIRES                | 3,000.00   |
| 500-4335-531121 | LAB SUPPLIES                        | 0.00       |
| 500-4335-531122 | EQUIPMENT PARTS AND SUPPLIES        | 2,000.00   |
| 500-4335-531123 | GENERAL SUPPLIES                    | 15,000.00  |
| 500-4335-531124 | COMPUTER SUPPLIES                   | 10,000.00  |
| 500-4335-531125 | UNIFORMS AND SAFETY SUPPLIES        | 8,000.00   |
| 500-4335-531126 | BUILDING MAINTENANCE SUPPLIES       | 0.00       |
| 500-4335-531127 | COMMUNICATION SUPPLIES              | 0.00       |
| 500-4335-531131 | OXYGEN - TREATMENT                  | 0.00       |
| 500-4335-531132 | SULFUR DIOXIDE - TREATMENT          | 0.00       |
| 500-4335-531166 | Inventory Control                   | 0.00       |
| 500-4335-531220 | NATURAL GAS                         | 0.00       |
| 500-4335-531270 | GASOLINE AND DIESEL                 | 25,000.00  |
| 500-4335-531610 | SMALL EQUIPMENT                     | 0.00       |
| 500-4337-521310 | ENGINEERING                         | 0.00       |
| 500-4337-521320 | TECHNICAL SERVICES                  | 100,000.00 |
| 500-4337-522210 | PURCHASED BUILDING MAINTENANCE      | 20,000.00  |
| 500-4337-522220 | PURCHASED EQUIPMENT REPAIRS         | 175,000.00 |
| 500-4337-522250 | PURCHASED SCADA SERVICES/MAINT      | 0.00       |
| 500-4337-522260 | PURCHASED ELECTRICAL SERVICES/MAINT | 50,000.00  |
| 500-4337-522320 | EQUIPMENT RENTALS                   | 10,000.00  |
| 500-4337-523232 | FREIGHT                             | 15,000.00  |
| 500-4337-523911 | MAINTENANCE CONTRACTS               | 5,000.00   |
| 500-4337-531121 | LAB SUPPLIES                        | 40,000.00  |
| 500-4337-531122 | EQUIPMENT PARTS AND SUPPLIES        | 125,000.00 |
| 500-4337-531123 | GENERAL SUPPLIES                    | 1,000.00   |
| 500-4337-531125 | UNIFORMS AND SAFETY SUPPLIES        | 0.00       |
| 500-4337-531126 | BUILDING MAINTENANCE SUPPLIES       | 5,000.00   |
| 500-4337-531130 | BIOSOLIDS REMOVAL & RESIDUALS       | 200,000.00 |
| 500-4337-531131 | OXYGEN                              | 800,000.00 |
| 500-4337-531132 | SULFUR DIOXIDE                      | 30,000.00  |
| 500-4337-531133 | POLYMERS                            | 50,000.00  |
| 500-4337-531134 | CHLORINE                            | 85,000.00  |
| 500-4337-531136 | ODOR AND H2S                        | 0.00       |
| 500-4337-531139 | OTHER CHEMICALS                     | 25,000.00  |
| 500-4337-531153 | FITTINGS                            | 5,000.00   |
| 500-4337-531154 | PIPE                                | 500.00     |
| 500-4337-531157 | HEADWORKS                           | 0.00       |
| 500-4337-531158 | CLARIFIERS                          | 0.00       |
| 500-4337-531159 | DIGESTERS                           | 0.00       |
| 500-4337-531160 | SEPTIC RECEIVING STATION            | 0.00       |
| 500-4337-531161 | SLUDGE DRYER                        | 0.00       |
|                 |                                     | 0.00       |

| 500-4337-531162 | PUMPS AND PUMP PARTS                | 50,000.00  |
|-----------------|-------------------------------------|------------|
| 500-4337-531163 | ELECTRICAL PARTS                    | 15,000.00  |
| 500-4337-531164 | BELT PRESS                          | 0.00       |
| 500-4337-531165 | AERATION BASIN                      | 0.00       |
| 500-4337-531220 | NATURAL GAS                         | 100,000.00 |
| 500-4337-531230 | ELECTRICITY                         | 400,000.00 |
| 500-4337-531270 | GASOLINE AND DIESEL                 | 5,000.00   |
| 500-4337-531610 | SMALL EQUIPMENT                     | 10,000.00  |
| 500-4338-521320 | TECHNICAL SERVICES                  | 50,000.00  |
| 500-4338-522210 | PURCHASED BUILDING MAINTENANCE      | 15,000.00  |
| 500-4338-522220 | PURCHASED EQUIPMENT REPAIRS         | 50,000.00  |
| 500-4338-522250 | PURCHASED SCADA SERVICES/MAINT      | 0.00       |
| 500-4338-522260 | PURCHASED ELECTRICAL SERVICES/MAINT | 10,000.00  |
| 500-4338-522320 | EQUIPMENT RENTALS                   | 2,500.00   |
| 500-4338-523232 | FREIGHT                             | 3,000.00   |
| 500-4338-523911 | MAINTENANCE CONTRACTS               | 7,000.00   |
| 500-4338-531121 | LAB SUPPLIES                        | 10,000.00  |
| 500-4338-531122 | EQUIPMENT PARTS AND SUPPLIES        | 50,000.00  |
| 500-4338-531123 | GENERAL SUPPLIES                    | 200.00     |
| 500-4338-531125 | UNIFORMS AND SAFETY SUPPLIES        | 0.00       |
| 500-4338-531126 | BUILDING MAINTENANCE SUPPLIES       | 2,000.00   |
| 500-4338-531130 | BIOSOLIDS REMOVAL & RESIDUALS       | 50,000.00  |
| 500-4338-531133 | POLYMERS                            | 15,000.00  |
| 500-4338-531153 | FITTINGS                            | 1,000.00   |
| 500-4338-531157 | HEADWORKS                           | 0.00       |
| 500-4338-531158 | CLARIFIERS                          | 0.00       |
| 500-4338-531159 | DIGESTERS                           | 0.00       |
| 500-4338-531160 | SEPTIC RECEIVING STATION            | 0.00       |
| 500-4338-531162 | PUMPS AND PUMP PARTS                | 30,000.00  |
| 500-4338-531163 | ELECTRICAL PARTS                    | 7,500.00   |
| 500-4338-531164 | BELT PRESS                          | 0.00       |
| 500-4338-531165 | AERATION BASIN                      | 0.00       |
| 500-4338-531220 | NATURAL GAS                         | 10,000.00  |
| 500-4338-531230 | ELECTRICITY                         | 175,000.00 |
| 500-4338-531270 | GASOLINE AND DIESEL                 | 3,000.00   |
| 500-4338-531610 | SMALL EQUIPMENT                     | 2,000.00   |
| 500-4339-521320 | TECHNICAL SERVICES                  | 35,000.00  |
| 500-4339-522210 | PURCHASED BUILDING MAINTENANCE      | 5,000.00   |
| 500-4339-522220 | PURCHASED EQUIPMENT REPAIRS         | 20,000.00  |
| 500-4339-522250 | PURCHASED SCADA SERVICES/MAINT      | 0.00       |
| 500-4339-522260 | PURCHASED ELECTRICAL SERVICES/MAINT | 5,000.00   |
| 500-4339-522320 | EQUIPMENT RENTALS                   | 2,500.00   |
| 500-4339-523232 | FREIGHT                             | 1,000.00   |
| 500-4339-523911 | MAINTENANCE CONTRACTS               | 5,000.00   |
| 500-4339-531121 | LAB SUPPLIES                        | 6,000.00   |
| 500-4339-531122 | EQUIPMENT PARTS AND SUPPLIES        | 25,000.00  |
| 500-4339-531123 | GENERAL SUPPLIES                    | 0.00       |
| 500-4339-531125 | UNIFORMS AND SAFETY SUPPLIES        | 0.00       |
| 500-4339-531126 | BUILDING MAINTENANCE SUPPLIES       | 1,000.00   |

| 500-4339-531130                    | BIOSOLIDS REMOVAL & RESIDUALS   | 15,000.00    |
|------------------------------------|---------------------------------|--------------|
| 500-4339-531133                    | POLYMERS                        | 5,000.00     |
| 500-4339-531139                    | OTHER CHEMICALS                 | 5,000.00     |
| 500-4339-531153                    | FITTINGS                        | 1,000.00     |
| 500-4339-531157                    | HEADWORKS                       | 0.00         |
| 500-4339-531158                    | CLARIFIERS                      | 0.00         |
| 500-4339-531159                    | DIGESTERS                       | 0.00         |
| 500-4339-531162                    | PUMPS AND PUMP PARTS            | 5,000.00     |
| 500-4339-531163                    | ELECTRICAL PARTS                | 5,000.00     |
| 500-4339-531164                    | BELT PRESS                      | 0.00         |
| 500-4339-531230                    | ELECTRICITY                     | 70,000.00    |
| 500-4339-531270                    | GASOLINE AND DIESEL             | 2,500.00     |
|                                    | Operating Expenses              | 3,173,400.00 |
| 500-4335-542100                    | MACHINERY AND EQUIPMENT         | 330,000.00   |
| 500-4335-542200                    | VEHICLES                        | 0.00         |
| 500-4337-542100                    | MACHINERY AND EQUIPMENT         | 0.00         |
| 500-4338-542100                    | MACHINERY AND EQUIPMENT         | 0.00         |
|                                    | Capital Expenditures            | 330,000.00   |
|                                    | Wastewater Treatment Expense    | 5,349,100.00 |
| 500-4336-521320                    | TECHNICAL SERVICES              | 20,000.00    |
| 500-4336-522220                    | PURCHASED EQUIPMENT REPAIRS     | 0.00         |
| 500-4336-522230                    | PURCHASED VEHICLE REPAIR        | 1,500.00     |
| 500-4336-523210                    | TELEPHONE                       | 600.00       |
| 500-4336-523225                    | SOFTWARE LICENSING              | 2,500.00     |
| 500-4336-523230                    | POSTAGE                         | 200.00       |
| 500-4336-523232                    | FREIGHT                         | 0.00         |
| 500-4336-523310                    | PUBLIC EDUCATION                | 1,500.00     |
| 500-4336-523320                    | ADVERTISEMENTS                  | 200.00       |
| 500-4336-523410                    | PRINTING AND BINDING            | 0.00         |
|                                    |                                 |              |
| 500-4336-523610                    | DUES AND FEES                   | 150.00       |
| 500-4336-523710                    | EDUCATION, TRAINING, AND TRAVEL | 2,500.00     |
| 500-4336-531110<br>500-4336-531120 | OFFICE SUPPLIES                 | 1,000.00     |
|                                    | AUTO PARTS AND TIRES            | 250.00       |
| 500-4336-531122                    | EQUIPMENT PARTS AND SUPPLIES    | 500.00       |
| 500-4336-531123                    | GENERAL SUPPLIES                | 1,000.00     |
| 500-4336-531124                    | COMPUTER SUPPLIES               | 2,000.00     |
| 500-4336-531125                    | UNIFORMS AND SAFETY SUPPLIES    | 250.00       |
| 500-4336-531126                    | BUILDING MAINTENANCE SUPPLIES   | 0.00         |
| 500-4336-531163                    | ELECTRICAL PARTS                | 0.00         |
| 500-4336-531610                    | SMALL EQUIPMENT                 | 250.00       |
|                                    | Operating Expenses              | 34,400.00    |
|                                    | Capital Expenditures            | 0.00         |
|                                    | Capital Experialtures           |              |

| 500-4300-523110                    | INSURANCE<br>FINES & PENALTIES       | 228,700.00   |
|------------------------------------|--------------------------------------|--------------|
| 500-4300-523830<br>500-4300-531710 | DAMAGE CLAIMS                        | 0.00<br>0.00 |
| 500-4300-531/10                    | General Sewer Expenses               | 228,700.00   |
|                                    | General Sewer Expenses               | 228,700.00   |
| 500-4430-511100                    | REGULAR WAGES                        | 289,600.00   |
| 500-4430-511300                    | OVERTIME                             | 15,000.00    |
| 500-4430-511350                    | DEDUCTIBLE REIMBURSEMENT             | 0.00         |
| 500-4430-512200                    | FICA EXPENSE                         | 18,900.00    |
| 500-4430-512300                    | MEDICARE EXPENSE                     | 4,400.00     |
| 500-4430-512400                    | PENSION EXPENSE                      | 23,800.00    |
| 500-4430-512500                    | WORKERS COMPENSATION                 | 8,700.00     |
| 500-4430-512900                    | OTHER EMPLOYEE BENEFITS - PRODUCTION | 1,100.00     |
| 500-4430-521110                    | PERSONNEL ADMINISTRATION             | 0.00         |
|                                    | Personnel Expense                    | 361,500.00   |
| 500 4400 504000                    |                                      | 67.000.00    |
| 500-4430-521320                    | TECHNICAL SERVICES                   | 67,000.00    |
| 500-4430-522210                    | PURCHASED BUILDING MAINTENANCE       | 9,000.00     |
| 500-4430-522220                    | PURCHASED EQUIPMENT REPAIRS          | 35,000.00    |
| 500-4430-522230                    | PURCHASED VEHICLE REPAIR             | 5,000.00     |
| 500-4430-522240                    | PURCHASED INFRASTRUCTURE REPAIR      | 55,000.00    |
| 500-4430-522250                    | PURCHASED SCADA SERVICES/MAINT       | 500.00       |
| 500-4430-522260                    | PURCHASED ELECTRICAL SERVICES/MAINT  | 5,000.00     |
| 500-4430-523210                    | TELEPHONE                            | 12,000.00    |
| 500-4430-523225                    | SOFTWARE LICENSING                   | 2,800.00     |
| 500-4430-523230                    | POSTAGE                              | 1,500.00     |
| 500-4430-523232                    | FREIGHT                              | 700.00       |
| 500-4430-523310                    | PUBLIC EDUCATION                     | 1,500.00     |
| 500-4430-523320                    | ADVERTISEMENTS                       | 500.00       |
| 500-4430-523610                    | DUES AND FEES                        | 400.00       |
| 500-4430-523710                    | EDUCATION, TRAINING, AND TRAVEL      | 9,500.00     |
| 500-4430-523810                    | LICENSES                             | 700.00       |
| 500-4430-523911                    | MAINTENANCE CONTRACTS                | 17,000.00    |
| 500-4430-531110                    | OFFICE SUPPLIES                      | 1,500.00     |
| 500-4430-531120                    | AUTO PARTS AND TIRES                 | 500.00       |
| 500-4430-531121                    | LAB SUPPLIES                         | 16,000.00    |
| 500-4430-531122                    | EQUIPMENT PARTS AND SUPPLIES         | 2,000.00     |
| 500-4430-531123                    | GENERAL SUPPLIES                     | 1,000.00     |
| 500-4430-531124                    | COMPUTER SUPPLIES                    | 2,000.00     |
| 500-4430-531125                    | UNIFORMS AND SAFETY SUPPLIES         | 6,200.00     |
| 500-4430-531126                    | BUILDING MAINTENANCE SUPPLIES        | 4,000.00     |
| 500-4430-531134                    | CHLORINE - PRODUCTION                | 50,500.00    |
| 500-4430-531137                    | PHOSOPHATE - PRODUCTION              | 115,000.00   |
| 500-4430-531153                    | FITTINGS                             | 3,100.00     |
| 500-4430-531154                    | PIPE                                 | 1,000.00     |
| 500-4430-531155                    | METERS                               | 12,500.00    |
| 500-4430-531162                    | PUMPS AND PUMP PARTS                 | 3,000.00     |
| 500-4430-531163                    | ELECTRICAL PARTS                     | 8,300.00     |
| 500-4430-531220                    | NATURAL GAS                          | 1,500.00     |
|                                    |                                      |              |

| 500-4430-531230                    | ELECTRICITY                            | 430,000.00            |
|------------------------------------|--|-----------------------|
| 500-4430-531270                    | GASOLINE AND DIESEL                    | 18,000.00             |
| 500-4430-531610                    | SMALL EQUIPMENT                        | 2,600.00              |
|                                    | Operating Expenses                     | 901,800.00            |
| 500-4430-591150                    | LEASE PRINCIPAL                        | 500.00                |
| 300 4430 331130                    | Capital Lease Expense                  | 500.00                |
|                                    | Capital Lease Expense                  | 300.00                |
| 500-4430-542200                    | VEHICLES                               | 50,000.00             |
|                                    | Capital Expenditures                   | 50,000.00             |
|                                    | Water Production Expenses              | 1,313,800.00          |
| 500-4440-511100                    | REGULAR WAGES                          | 797,500.00            |
| 500-4440-511300                    | OVERTIME                               | 100,000.00            |
| 500-4440-511350                    | DEDUCTIBLE REIMBURSEMENT               | 0.00                  |
| 500-4440-512200                    | FICA EXPENSE                           | 55,600.00             |
| 500-4440-512300                    | MEDICARE EXPENSE                       | 13,000.00             |
| 500-4440-512400                    | PENSION EXPENSE                        | 74,700.00             |
| 500-4440-512500                    | WORKERS COMPENSATION                   | 39,100.00             |
| 500-4440-512900                    | OTHER EMPLOYEE BENEFITS - DISTRIBUTION | 3,200.00              |
| 500-4440-521110                    | PERSONNEL ADMINISTRATION               | 0.00                  |
|                                    | Personnel Expense                      | 1,083,100.00          |
| 500-4440-521320                    | TECHNICAL SERVICES                     | 11 000 00             |
| 500-4440-521320                    | PURCHASED BUILDING MAINTENANCE         | 11,000.00<br>5,000.00 |
| 500-4440-522220                    | PURCHASED EQUIPMENT REPAIRS            | 20,000.00             |
| 500-4440-522230                    | PURCHASED VEHICLE REPAIR               | 25,000.00             |
|                                    | PURCHASED INFRASTRUCTURE REPAIR        |                       |
| 500-4440-522240                    |  | 125,000.00            |
| 500-4440-522320<br>500-4440-523210 | EQUIPMENT RENTALS                      | 1,000.00              |
|                                    | TELEPHONE                              | 13,500.00             |
| 500-4440-523225                    | SOFTWARE LICENSING                     | 13,000.00             |
| 500-4440-523230                    | POSTAGE                                | 0.00                  |
| 500-4440-523232                    | FREIGHT                                | 800.00                |
| 500-4440-523610                    | DUES AND FEES                          | 0.00                  |
| 500-4440-523710                    | EDUCATION, TRAINING, AND TRAVEL        | 6,500.00              |
| 500-4440-523810                    | LICENSES                               | 1,300.00              |
| 500-4440-531110                    | OFFICE SUPPLIES                        | 1,000.00              |
| 500-4440-531120                    | AUTO PARTS AND TIRES                   | 5,000.00              |
| 500-4440-531122                    | EQUIPMENT PARTS AND SUPPLIES           | 6,000.00              |
| 500-4440-531123                    | GENERAL SUPPLIES                       | 25,000.00             |
| 500-4440-531124                    | COMPUTER SUPPLIES                      | 2,000.00              |
| 500-4440-531125                    | UNIFORMS AND SAFETY SUPPLIES           | 15,000.00             |
| 500-4440-531126                    | BUILDING MAINTENANCE SUPPLIES          | 1,500.00              |
| 500-4440-531127                    | COMMUNICATION SUPPLIES                 | 0.00                  |
| 500-4440-531150                    | METER AND VALVE VAULTS                 | 0.00                  |
| 500-4440-531153                    | FITTINGS                               | 200,000.00            |
| 500-4440-531154                    | PIPE                                   | 10,000.00             |
| 500-4440-531155                    | METERS                                 | 180,000.00            |

| 500-4440-531156 | FIRE HYDRANTS  | 35,000.00                                    |
|-----------------|--|--|
| 500-4440-531166 | Inventory Control  | 0.00   |
| 500-4440-531220 | ,<br>NATURAL GAS   | 2,200.00                                     |
| 500-4440-531230 | ELECTRICITY  | 4,500.00                                     |
| 500-4440-531270 | GASOLINE AND DIESEL  | 40,000.00                                    |
| 500-4440-531610 | SMALL EQUIPMENT  | 15,000.00                                    |
|                 | Operating Expenses   | 764,300.00                                   |
|                 |  |  |
| 500-4440-591150 | LEASE PRINCIPAL  | 1,300.00                                     |
|                 | Capital Lease Expense  | 1,300.00                                     |
| 500-4440-542100 | MACHINERY AND EQUIPMENT  | 107,500.00                                   |
| 500-4440-542200 | VEHICLES   | 0.00   |
|                 | Capital Expenditures   | 107,500.00                                   |
|                 | Water Distribution Expense   | 1,956,200.00                                 |
| 500-4400-523110 | INSURANCE  | 242,300.00                                   |
| 500-4400-531710 | DAMAGE CLAIMS  | 0.00   |
| 300 4400 331710 | General Water Expenses   | 242,300.00                                   |
|                 | General Water Expenses   | 242,300.00                                   |
|                 | Total Operating Expenses   | 23,555,800.00                                |
|                 | Net Operating Revenue  | 10,844,200.00                                |
| 500-1510-574000 | BAD DEBT EXPENSE - FINANCE   | 100,000.00                                   |
|                 | Bad Debt Expense   | 100,000.00                                   |
| 500-1320-582100 | INTEREST EXPENSE   | 300.00                                       |
| 500-1330-582100 | INTEREST EXPENSE   | 700.00                                       |
| 500-1510-582100 | INTEREST EXPENSE   | 350.00                                       |
| 500-1520-582100 | INTEREST EXPENSE   | 550.00                                       |
| 500-1530-582100 | INTEREST EXPENSE   | 200.00                                       |
| 500-4300-582100 | INTEREST EXPENSE - SEWER   | 539,700.00                                   |
| 500-4331-582100 | INTEREST EXPENSE   | 12,400.00                                    |
| 500-4400-582100 | INTEREST EXPENSE - WATER   | 265,900.00                                   |
| 500-4430-582100 | INTEREST EXPENSE   | 100.00                                       |
| 500-4440-582100 | INTEREST EXPENSE   | 200.00                                       |
| 300 1110 302200 | Interest Expense   | 820,400.00                                   |
|                 | Net Revenue Before Other Cash Requirements   | 9,923,800.00                                 |
| 500-4300-591100 | DEBT PRINCIPAL   | 1,437,150.00                                 |
| 500-4400-591100 | DEBT PRINCIPAL   | 707,850.00                                   |
|                 | Debt Principal   | 2,145,000.00                                 |
| 500-4300-591200 |  |  |
| 300 4300 331200 | REPAIR AND REPLACEMENT RESERVE   | 3 739 <u>/</u> /// nn nn                     |
| 500-4400-591200 | REPAIR AND REPLACEMENT RESERVE   | 3,739,400.00<br>3,739,400.00                 |
| 500-4400-591200 | REPAIR AND REPLACEMENT RESERVE REPAIR AND REPLACEMENT RESERVE Repair & Replacement Reserve | 3,739,400.00<br>3,739,400.00<br>7,478,800.00 |

| 500-4300-591300 | CAPITAL RESERVE                | 180,000.00   |
|-----------------|--------------------------------|--------------|
| 500-4400-591300 | CAPITAL RESERVE                | 120,000.00   |
|                 | Capital Reserve                | 300,000.00   |
|                 | Total Principal and Reserves   | 9,923,800.00 |
|                 | Net Budget                     | 0.00         |
| 500-4300-344261 | CAPITAL TAP FEES - ST SIMONS   | 0.00         |
| 500-4300-344262 | CAPITAL TAP FEES - NO MAINLAND | 0.00         |
| 500-4300-344263 | CAPITAL TAP FEES - SO MAINLAND | 0.00         |
| 500-4300-344269 | CAPITAL TAP FEES - BRUNSWICK   | 0.00         |
| 500-4400-344261 | CAPITAL TAP FEES - ST SIMONS   | 0.00         |
| 500-4400-344262 | CAPITAL TAP FEES - NO MAINLAND | 0.00         |
| 500-4400-344263 | CAPITAL TAP FEES - SO MAINLAND | 0.00         |
| 500-4400-344269 | CAPITAL TAP FEES - BRUNSWICK   | 0.00         |
| 500-1510-392600 | ARPA FUNDS 2021- GLYNN COUNTY  | 0.00         |
|                 | Capital Fees and ARPA          | 0.00         |
|                 | Net Revenue (Loss)             | 0.00         |

## Brunswick-Glynn JWSC Balance Sheet

June 30, 2021 and February 28, 2022

| Current ASSETS   |   | June 30            | , 2021      | February 2  | 8, 2022     |  |
|--|---|--------------------|-------------|-------------|-------------|--|
| Bond Sinking Fund  | CURRENT ASSETS  |                    |             |             |             |  |
| Receivable (Net of Allowance for Bad Debts of \$218,898 and \$183,803)   | Cash and Cash Equivalents   | 4,202,919          |             | 4,503,285   |             |  |
| Bad Debts of \$218,898 and \$183,803   1,560,661   1,400,729   1 Intergovernmental receivable   1,140,587   0   0   0   0   0   0   0   0   0  | Bond Sinking Fund   | 624,795            |             | 2,171,642   |             |  |
| Intergovernmental receivable   1,140,587   0   1   1,40,587   0   0   1   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,765,391   1,408,666   1, | Accounts Receivable (Net of Allowance for   |                    |             |             |             |  |
| Interest Receivable  | Bad Debts of \$218,898 and \$183,803)   | 1,560,661          |             | 1,400,729   |             |  |
| Unbilled Revenue   | Intergovernmental receivable  | 1,140,587          |             | 0           |             |  |
| Prepaid Expenses   1,365,754   1,408,666   1,408,666   1,365,754   1,1408,666   1,365,754   1,1408,666   1,365,754   1,1408,666   1,365,754   1,1408,666   1,365,754   1,1408,666   1,365,754   1,177,533   1,358,882   1,358,882   1,358,882   1,358,882   1,358,882   1,358,882   1,358,882   1,358,882   1,358,882   1,365,778   1,827,780   1,827,780   1,827,780   1,827,780   1,827,780   1,827,780   1,827,780   1,827,780   1,827,780   1,827,836   1,359,354   1,359,354   1,359,354   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,406   1,361,400,400,400,400,400,400,400,400,400,40   | Interest Receivable   | 135,540            |             | 0           |             |  |
| Total Current Assets   | Unbilled Revenue  | 1,765,391          |             | 1,765,391   |             |  |
| Total Current Assets   | Prepaid Expenses  | 381,886            |             | 109,169     |             |  |
| RESTRICTED CASH ACCOUNTS           JWSC Reserves         33,176,231         38,582,778           Capital Reserves         8,565,720         8,570,454           SPLOST Account         7,487,976         1,827,780           Trustee Held Funds         11,122         15,595,354           Customer Deposit Reserve         2,588,435         2,572,636           Total Restricted Cash         51,829,484         67,149,002           CAPITAL ASSETS           Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         121,068,836         120,136,814           Of \$136,740,068 and \$140,646,780)         21,197,767         33,827,201           Construction In Progress         21,197,767         33,827,201           Total Capital Assets         142,266,603         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accoude Liabilities         204,469 </td <td>Inventory</td> <td>1,365,754</td> <td></td> <td>1,408,666</td> <td></td>   | Inventory   | 1,365,754          |             | 1,408,666   |             |  |
| Sum   Sum  | Total Current Assets  |                    | 11,177,533  |             | 11,358,882  |  |
| Sum   Sum  |   |                    |             |             |             |  |
| Capital Reserves         8,565,720         8,570,454         SPLOST Account         7,487,976         1,827,780           Trustee Held Funds         11,122         15,595,354         1           Customer Deposit Reserve         2,588,435         2,572,636         67,149,002           CAPITAL ASSETS           Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         121,068,836         120,136,814         153,964,015           Construction In Progress         21,197,767         33,827,201         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203         153,964,015           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         86,1   |   |                    |             |             |             |  |
| SPLOST Account   7,487,976   1,827,780   Trustee Held Funds   11,122   15,595,354   Customer Deposit Reserve   2,588,435   2,572,636   Total Restricted Cash   51,829,484   67,149,002   CAPITAL ASSETS  | JWSC Reserves   | 33,176,231         |             |             |             |  |
| Trustee Held Funds         11,122         15,595,354         Customer Deposit Reserve         2,588,435         2,572,636         67,149,002           CAPITAL ASSETS           Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         121,068,836         120,136,814         4         4         4         4         67,149,002         4         5         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,149,002         6         7,117,449,002         6         7,149,002         8         8         8         7,117,442         8         7,117,442         8         8         8 <th< td=""><td>•</td><td></td><td></td><td></td><td></td></th<>   | •   |                    |             |             |             |  |
| Customer Deposit Reserve         2,588,435         2,572,636           Total Restricted Cash         51,829,484         2,572,636           CAPITAL ASSETS         Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         120,136,814         120,136,814           Of \$136,740,068 and \$140,646,780)         21,197,767         33,827,201         153,964,015           Total Capital Assets         142,266,603         1,294,203         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860         46,727           Accorued Salaries and Vacation         750,235         353,815         46,717           Accrued Liabilities         204,469         187,932         187,932           Unearned Revenue         0         2,000,000         Retainage Payable         692,615         1,295,795         1,1295,795         1,117,442           Interest Payable         86,108         372,109         3,500,104         7,117,442           CONG-Term Dortion of Debt         2,563,592   | SPLOST Account  |                    |             |             |             |  |
| Total Restricted Cash         51,829,484         67,149,002           CAPITAL ASSETS         Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         Construction In Progress         21,197,767         33,827,201           Total Capital Assets         142,266,603         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203         1,294,203         Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable <th colspan<="" td=""><td>Trustee Held Funds</td><td>11,122</td><td></td><td>15,595,354</td><td></td></th>  | <td>Trustee Held Funds</td> <td>11,122</td> <td></td> <td>15,595,354</td> <td></td> | Trustee Held Funds | 11,122      |             | 15,595,354  |  |
| CAPITAL ASSETS           Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)         121,068,836         120,136,814         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914         120,136,914   | Customer Deposit Reserve  | 2,588,435          |             | 2,572,636   |             |  |
| Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)  | Total Restricted Cash   |                    | 51,829,484  |             | 67,149,002  |  |
| Fixed Assets (Net of Depreciation of \$136,740,068 and \$140,646,780)  |   |                    |             |             |             |  |
| of \$136,740,068 and \$140,646,780)           Construction In Progress         21,197,767         33,827,201           Total Capital Assets         142,266,603         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000 <td></td> <td></td> <td></td> <td>100 100 011</td> <td></td>   |   |                    |             | 100 100 011 |             |  |
| Construction In Progress Total Capital Assets         21,197,767         142,266,603         33,827,201           DEFERRED ASSETS           Total Deferred Pension Outflows Deferred On 2010C Bond Refunding         1,294,203         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000   |   | 121,068,836        |             | 120,136,814 |             |  |
| Total Capital Assets         142,266,603         153,964,015           DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000   | •   |                    |             |             |             |  |
| DEFERRED ASSETS           Total Deferred Pension Outflows         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000  | _   | 21,197,767         |             | 33,827,201  |             |  |
| Total Deferred Pension Outflows         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000  | Total Capital Assets  |                    | 142,266,603 |             | 153,964,015 |  |
| Total Deferred Pension Outflows         1,294,203         1,294,203           Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES           Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000  | DEFERRED ASSETS   |                    |             |             |             |  |
| Deferred On 2010C Bond Refunding         1,074,881         2,369,084         1,350,014         2,644,217           TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES         Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT         Long-Term Portion of Bonds Payable         27,738,000         43,553,000  |   | 1 294 203          |             | 1.294.203   |             |  |
| TOTAL ASSETS         207,642,704         235,116,116           CURRENT LIABILITIES         Bond Premium         0         146,860           Accounts Payable         2,971,877         621,727           Accrued Salaries and Vacation         750,235         353,815           Accrued Liabilities         204,469         187,932           Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT         Long-Term Portion of Bonds Payable         27,738,000         43,553,000   |   |                    | 2.369.084   |             | 2.644.217   |  |
| CURRENT LIABILITIES         Bond Premium       0       146,860         Accounts Payable       2,971,877       621,727         Accrued Salaries and Vacation       750,235       353,815         Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000  | Determent on 20100 Determinently  | .,0: .,00:         |             |             |             |  |
| Bond Premium       0       146,860         Accounts Payable       2,971,877       621,727         Accrued Salaries and Vacation       750,235       353,815         Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000  | TOTAL ASSETS  | <u>=</u>           | 207,642,704 | _           | 235,116,116 |  |
| Bond Premium       0       146,860         Accounts Payable       2,971,877       621,727         Accrued Salaries and Vacation       750,235       353,815         Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000  |   |                    |             |             | _           |  |
| Accounts Payable       2,971,877       621,727         Accrued Salaries and Vacation       750,235       353,815         Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000   |   | _                  |             |             |             |  |
| Accrued Salaries and Vacation       750,235       353,815         Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000  |   | _                  |             |             |             |  |
| Accrued Liabilities       204,469       187,932         Unearned Revenue       0       2,000,000         Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000  | •   |                    |             |             |             |  |
| Unearned Revenue         0         2,000,000           Retainage Payable         692,615         1,295,795           Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT           Long-Term Portion of Bonds Payable         27,738,000         43,553,000  |   |                    |             |             |             |  |
| Retainage Payable       692,615       1,295,795         Interest Payable       86,108       372,109         Short-Term Portion of Debt       2,563,592       2,139,204         Total Current Liabilities       7,268,896       7,117,442         LONG-TERM DEBT         Long-Term Portion of Bonds Payable       27,738,000       43,553,000   |   |                    |             |             |             |  |
| Interest Payable         86,108         372,109           Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT         27,738,000         43,553,000  |   |                    |             |             |             |  |
| Short-Term Portion of Debt         2,563,592         2,139,204           Total Current Liabilities         7,268,896         7,117,442           LONG-TERM DEBT         27,738,000         43,553,000  | _ ,   |                    |             |             |             |  |
| Total Current Liabilities 7,268,896 7,117,442  LONG-TERM DEBT Long-Term Portion of Bonds Payable 27,738,000 43,553,000   | -   |                    |             |             |             |  |
| LONG-TERM DEBT Long-Term Portion of Bonds Payable 27,738,000 43,553,000  |   | 2,563,592          |             | 2,139,204   |             |  |
| Long-Term Portion of Bonds Payable 27,738,000 43,553,000   | Total Current Liabilities   |                    | 7,268,896   |             | 7,117,442   |  |
| Long-Term Portion of Bonds Payable 27,738,000 43,553,000   | LONG-TERM DEBT  |                    |             |             |             |  |
|  |   | 27,738.000         |             | 43,553.000  |             |  |
| LUNG-16111 FULION OF CAPITAL LEASES 512.047 512.047  | Long-Term Portion of Capital Leases   | 312,647            |             | 312,647     |             |  |
| Long-Term Portion of GEFA Loans Payable 5,843,038 11,584,356   | •   |                    |             |             |             |  |
| Total Long-Term Debt 33,893,685 55,450,003   | · ·   | , ,,,,,,,,,        | 33,893,685  | · · ·       | 55,450,003  |  |

| OTHER LIABILITIES Customer Deposits Payable                                |                      | 2,536,761   |                      | 2,584,622   |
|--|----------------------|-------------|----------------------|-------------|
| NET PENSION LIABILITY Total Deferred Pension Inflows Net Pension Liability | 313,415<br>2,856,076 | 3,169,491   | 313,415<br>2,556,076 | 2,869,491   |
| TOTAL LIABILITIES  | _                    | 46,868,833  | =                    | 68,021,558  |
| NET POSITION   |                      |             |                      |             |
| Net Investment In Capital Assets   | 84,611,559           |             | 62,547,607           |             |
| Restricted For Debt Service  | 635,917              |             | 17,766,996           |             |
| Restricted For Capital Projects  | 49,229,927           |             | 48,981,012           |             |
| Restricted Customer Deposits   | 2,588,435            |             | 2,572,636            |             |
| Unrestricted   | 23,708,033           |             | 35,226,307           |             |
| Officialities  | 20,100,000           | 160,773,871 |                      | 167,094,558 |
|  |                      |             |                      |             |
| Net Investment In Capital Assets   |                      |             |                      |             |
| Capital Assets (Net of Depreciation)                                       | 121,068,836          |             | 120,136,814          |             |
| Short-Term Portion of Debt   | (2,563,592)          |             | (2,139,204)          |             |
| Long-Term Portion of Bonds Payable   | (27,738,000)         |             | (43,553,000)         |             |
| Long-Term Portion of Capital Leases  | (312,647)            |             | (312,647)            |             |
| Long-Term Portion of GEFA Loans Payable                                    | (5,843,038)          |             | (11,584,356)         |             |
|  | _                    | 84,611,559  | =                    | 62,547,607  |
| Restricted For Debt Service  |                      |             |                      |             |
| Bond Sinking Fund  | 624,795              |             | 2,171,642            |             |
| Trustee Held Service Reserves  | 11,122               |             | 15,595,354           |             |
|  | <u> </u>             | 635,917     |                      | 17,766,996  |
|  | _                    |             |                      |             |
| Restricted (Legal & Elective)  |                      |             |                      |             |
| R&R, Capital, Operating, Group Insurance                                   | 33,176,231           |             | 38,582,778           |             |
| Capital Improvement Fees   | 8,565,720            |             | 8,570,454            |             |
| SPLOST   | 7,487,976            |             | 1,827,780            |             |
|  |                      | 49,229,927  |                      | 48,981,012  |
| Restricted Customer Deposits   | =                    | 2,588,435   | =                    | 2,572,636   |
| Unrestricted   |                      |             |                      |             |
| Total Assets   | 207,642,704          |             | 235,116,116          |             |
| Less: Total Liabilities  | (46,868,833)         |             | (68,021,558)         |             |
| Less: Total Restricted   | (137,065,838)        |             | (131,868,251)        |             |
|  | (101,000,000)        | 23,708,033  | (101,000,201)        | 35,226,307  |
|  | _                    |             | _                    |             |

Brunswick-Glynn JWSC Combined Revenue Statement Summary Revenue For the Eight Months Ended February 28, 2022

|  | FY21<br>Total Expenses | FY21<br>YTD - Feb | FY22<br>Budget Amended | FY22 YTD<br>Budget - 8 mths | FY22 YTD<br>Expenses - 8 mths | FY 22 YTD<br>Purch. Orders | FY 22 YTD<br>Expenses + POs | Over/Under<br>Budget YTD | YTD<br>% |
|--|------------------------|-------------------|------------------------|-----------------------------|-------------------------------|----------------------------|-----------------------------|--------------------------|----------|
| Sewer Revenues                         | 13,472,399             | 9,020,842         | 14,125,000             | 9,416,667                   | 9,500,688                     | 0                          | 9,500,688                   | 84,022                   | 101      |
| Water Revenues                         | 6,336,864              | 4,268,137         | 6,400,000              | 4,266,667                   | 4,333,586                     | 0                          | 4,333,586                   | 66,919                   | 102      |
| Debt Charges                           | 4,391,841              | 2,926,984         | 4,370,000              | 2,913,333                   | 2,969,982                     | 0                          | 2,969,982                   | 56,649                   | 102      |
| Administrative Fees                    | 6,353,456              | 4,230,639         | 6,300,000              | 4,200,000                   | 4,286,111                     | 0                          | 4,286,111                   | 86,111                   | 102      |
| Planning & Construction Fees           | 23,974                 | 16,399            | 35,000                 | 23,333                      | 14,450                        | 0                          | 14,450                      | (8,883)                  | 62       |
| Interest Income                        | 4,759                  | 282,258           | 300,000                | 200,000                     | 266,967                       | 0                          | 266,967                     | 66,967                   | 133      |
| Other Income                           | 2,639,659              | 1,409,642         | 1,770,000              | 1,180,000                   | 1,560,590                     | 0                          | 1,560,590                   | 380,590                  | 132      |
| OPERATING REVENUES                     | 33,222,951             | 22,154,901        | 33,300,000             | 22,200,000                  | 22,932,374                    | 0                          | 22,932,374                  | 732,374                  | 103      |
|  |                        |                   |                        |                             |                               |                            |                             |                          |          |
| Governing Body Expenses                | 174,698                | 120,487           | 299,150                | 199,433                     | 68,020                        | 0                          | 68,020                      | 131,414                  | 34       |
| Personnel Expenses                     | 10,970,626             | 6,998,737         | 11,725,050             | 7,816,700                   | 6,958,622                     | 0                          | 6,958,622                   | 858,079                  | 89       |
| Operating Expenses                     | 8,949,263              | 5,130,933         | 9,942,870              | 6,628,581                   | 6,124,230                     | 825,775                    | 6,950,005                   | (321,425)                | 105      |
| Capital Costs                          | 495,744                | 396,792           | 696,000                | 464,000                     | 324,463                       | 337,849                    | 662,312                     | (198,312)                | 143      |
| OPERATING EXPENSES                     | 20,590,331             | 12,646,950        | 22,663,070             | 15,108,714                  | 13,475,335                    | 1,163,624                  | 14,638,959                  | 469,755                  | 97       |
| Net Operating Revenue                  | 12,632,621             | 9,507,950         | 10,636,930             | 7,091,286                   | 9,457,039                     | (1,163,624)                | 8,293,415                   | 1,202,130                |          |
| Bad Debt Expense                       | 103,098                | (98,227)          | 280,000                | 186,667                     | 133,115                       | 0                          | 133,115                     | 53,552                   |          |
| Interest Expense                       | 940,356                | 623,743           | 880,630                | 587,087                     | 731,255                       | 0                          | 731,255                     | (144,169)                |          |
| Debt Principal                         | 2,035,667              | 1,354,000         | 2,087,000              | 1,391,333                   | 1,391,333                     | 0                          | 1,391,333                   | 0                        |          |
| Reserve Transfers                      | 7,110,000              | 4,740,000         | 7,389,300              | 4,926,200                   | 4,926,200                     | 0                          | 4,926,200                   | 0                        |          |
| Net Revenue (Loss) Before Capital Fees | 2,443,500              | 2,888,435         | 0                      | 0                           | 2,275,136                     | (1,163,624)                | 1,111,512                   | 1,111,513                |          |
| Capital Improvement Fees               | 1,962,860              | 803,320           | 0                      | 0                           | 1,150,340                     | 0                          | 1,150,340                   | (1,150,340)              |          |
| Capital Fees                           | 1,962,860              | 803,320           | 0                      | 0                           | 1,150,340                     | 0                          | 1,150,340                   | (1,150,340)              |          |
| Net Revenues                           | 4,406,360              | 3,691,755         | 0                      | 0                           | 3,425,476                     | (1,163,624)                | 2,261,852                   | 2,261,853                |          |

Brunswick-Glynn JWSC Combined Revenue Statement Expenses By Division For the Eight Months Ended February 28, 2022

|  | FY21           | FY21       | FY22                  | FY22 YTD        | FY22 YTD          | FY 22 YTD     | FY 22 YTD      | Over/Under  | YTD   |
|--|----------------|------------|-----------------------|-----------------|-------------------|---------------|----------------|-------------|-------|
|  | Total Expenses | YTD - Feb  | <b>Budget Amended</b> | Budget - 8 mths | Expenses - 8 mths | Purch. Orders | Expenses + POs | Budget YTD  | %     |
| Sewer Revenues                         | 13,472,399     | 9,020,842  | 14,125,000            | 9,416,667       | 9,500,688         | 0             | 9,500,688      | 84,022      | 101   |
| Water Revenues                         | 6,336,864      | 4,268,137  | 6,400,000             | 4,266,667       | 4,333,586         | 0             | 4,333,586      | 66,919      | 102   |
| Debt Charges                           | 4,391,841      | 2,926,984  | 4,370,000             | 2,913,333       | 2,969,982         | 0             | 2,969,982      | 56,649      | 102   |
| Administrative Fees                    | 6,353,456      | 4,230,639  | 6,300,000             | 4,200,000       | 4,286,111         | 0             | 4,286,111      | 86,111      | 102   |
| Planning & Construction Fees           | 23,974         | 16,399     | 35,000                | 23,333          | 14,450            | 0             | 14,450         | (8,883)     | 62    |
| Interest Income                        | 4,759          | 282,258    | 300,000               | 200,000         | 266,967           | 0             | 266,967        | 66,967      | 133   |
| Other Income                           | 2,639,659      | 1,409,642  | 1,770,000             | 1,180,000       | 1,560,590         | 0             | 1,560,590      | 380,590     | 132   |
| OPERATING REVENUES                     | 33,222,951     | 22,154,901 | 33,300,000            | 22,200,000      | 22,932,374        | 0             | 22,932,374     | 732,374     | 103   |
| Governing Body                         | 174,698        | 120,487    | 299,150               | 199,433         | 68,020            | 0             | 68,020         | 131,414     | 34    |
| Office of the Director                 | 829,139        | 554,405    | 848,420               | 565,614         | 465,517           | 34,227        | 499,744        | 65,870      | 88    |
| Administration                         | 1,591,717      | 996,020    | 1,613,200             | 1,075,467       | 1,041,577         | 36,956        | 1,078,533      | (3,067)     | 100   |
| Finance                                | 2,944,244      | 1,756,373  | 3,383,600             | 2,255,733       | 1,838,559         | 532           | 1,839,091      | 416,642     | 82    |
| Planning and Construction              | 1,218,327      | 749,208    | 1,398,250             | 932,167         | 825,872           | 121           | 825,993        | 106,174     | 89    |
| Purchasing                             | 831,000        | 510,446    | 897,650               | 598,433         | 546,788           | 49,828        | 596,617        | 1,817       | 100   |
| Systems Pumping and Maintenance        | 5,158,769      | 3,075,267  | 5,849,800             | 3,899,867       | 3,121,929         | 419,575       | 3,541,504      | 358,363     | 91    |
| Wastewater Treatment                   | 4,569,359      | 2,827,832  | 4,801,900             | 3,201,267       | 3,318,722         | 310,952       | 3,629,674      | (428,407)   | 113   |
| Industrial Pretreatment                | 29,254         | 23,550     | 23,600                | 15,733          | 10,274            | 13,224        | 23,498         | (7,765)     | 149   |
| Water Production                       | 1,238,055      | 811,693    | 1,291,500             | 861,000         | 859,960           | 144,955       | 1,004,915      | (143,915)   | 117   |
| Water Distribution                     | 1,657,519      | 1,017,572  | 1,913,800             | 1,275,867       | 1,125,586         | 153,255       | 1,278,841      | (2,974)     | 100   |
| Property and Casualty Insurance        | 348,249        | 204,097    | 342,200               | 228,133         | 252,530           | 0             | 252,530        | (24,396)    | 111   |
| OPERATING EXPENSES                     | 20,590,331     | 12,646,950 | 22,663,070            | 15,108,714      | 13,475,335        | 1,163,624     | 14,638,959     | 469,755     | 97.00 |
| Net Operating Revenue                  | 12,632,621     | 9,507,950  | 10,636,930            | 7,091,286       | 9,457,039         | (1,163,624)   | 8,293,415      | 1,202,130   |       |
| Red Dakt Furance                       | 103.000        | (00.227)   | 380 000               | 100.007         | 122 115           | 0             | 122 115        | F2 FF2      |       |
| Bad Debt Expense                       | 103,098        | (98,227)   | 280,000               | 186,667         | 133,115           | 0             | 133,115        | 53,552      |       |
| Interest Expense                       | 940,356        | 623,743    | 880,630               | 587,087         | 731,255           | 0             | 731,255        | (144,169)   |       |
| Debt Principal                         | 2,035,667      | 1,354,000  | 2,087,000             | 1,391,333       | 1,391,333         | 0             | 1,391,333      | 0           |       |
| Reserve Transfers                      | 7,110,000      | 4,740,000  | 7,389,300             | 4,926,200       | 4,926,200         | 0             | 4,926,200      | 0           |       |
| Net Revenue (Loss) Before Capital Fees | 2,443,500      | 2,888,435  | 0                     | 0               | 2,275,136         | (1,163,624)   | 1,111,512      | 1,111,513   |       |
| Capital Improvement Fees               | 1,962,860      | 803,320    | 0                     | 0               | 1,150,340         | 0             | 1,150,340      | (1,150,340) |       |
| Capital Fees                           | 1,962,860      | 803,320    | 0                     | 0               | 1,150,340         | 0             | 1,150,340      | (1,150,340) |       |
| Net Revenues                           | 4,406,360      | 3,691,755  | 0                     | 0               | 3,425,476         | (1,163,624)   | 2,261,852      | 2,261,853   |       |

### Brunswick-Glynn Joint Water and Sewer Commission Supplemental Schedule of Cash Balances

|                                |  |                         |                      | Distribution            | of Funds  |       |
|--------------------------------|--|-------------------------|----------------------|-------------------------|-----------|-------|
|                                |  | 2/28/22                 | Truist               | Investment              | Held By   |       |
|                                | -  | Balance                 | Overnight Cash       | Accounts                | Trustee   | Cash  |
| Opera                          | ating and Debt Service Cash Accounts   |                         |                      |                         |           |       |
| Cash and Cash Equivalents      |  |                         |                      |                         |           |       |
| Revenue Deposit Account        | Cash account with BB&T earning daily market interest. All JWSC cash receipts are deposited to this account and then transferred.   | 4,395,698               | 4,395,698            |                         |           |       |
| General Checking Account       |  | 63,440                  | 63,440               |                         |           |       |
| Payroll Checking Account       |  | 11,147                  | 11,147               |                         |           |       |
| Group Insurance - UHC          |  | 29,000                  | 29,000               |                         |           |       |
| Change and Petty Cash Accounts | <del>-</del>   | 4,000                   | 4 400 205            | 0                       | 0         | 4,000 |
|                                | =  | 4,503,285               | 4,499,285            | 0                       |           | 4,000 |
| Bond Sinking Fund              | Funds held by US Bank for payment to bondholders of the JWSC Revenue Bonds.  | 2,171,642               |                      |                         | 2,171,642 |       |
| Elective Res                   | erves Established by the JWSC Commission   |                         |                      |                         |           |       |
| Operating Reserve              | Reserve established by the JWSC at the issuance of the 2010C Revenue Bonds. Originally targeted at 6 months of operating expenses, subsequently  | 8,906,357               | 153,909              | 8,752,448               |           |       |
| O:t-1 D                        | reduced to 1 months  |                         |                      |                         |           |       |
| Capital Reserve                | reduced to 4 months.  Reserve established by the JWSC at the issuance of the 2010C Revenue Bonds. Funded in the amount of \$300,000 per year. Originally intended to be used to offset future borrowings.  | 3,639,442               | 479,952              | 3,159,490               |           |       |
| Repair and Replacement Reserve | Reserve established by the JWSC at the issuance of the 2010C Revenue Bonds. Funded in the amount   | 3,639,442<br>25,116,397 | 479,952<br>3,304,705 | 3,159,490<br>21,811,692 |           |       |
| ·<br>                          | Reserve established by the JWSC at the issuance of the 2010C Revenue Bonds. Funded in the amount of \$300,000 per year. Originally intended to be used to offset future borrowings.  Reserve established by the JWSC at the issuance of the 2010C Revenue Bonds. Funded in the amount of \$7.1M for FYE 2022. Utilized for the completion of |                         |                      |                         |           |       |

### Other Available Reserves

| Bond Trustee Reserves            | Construction Fund and Debt Service Fund   | 15,595,354              |                |                                      | 15,595,354  |        |
|----------------------------------|---|-------------------------|----------------|--------------------------------------|-------------|--------|
|                                  | Legally Restricted Reserves   |                         |                |                                      |             |        |
|                                  |   |                         |                | Distribution                         | of Funds    |        |
|                                  |   | 2/28/22                 | Truist         | Investment                           | Held By     |        |
|                                  |   | Balance                 | Overnight Cash | Accounts                             | Trustee     | Cash   |
| Capital Improvement Fee Reserves | Reserves for the Capital Improvement Fees collected by District. Funds are utilized to complete expansion projects. | 8,570,455               | 578,972        | 7,991,483                            |             |        |
| SPLOST Account                   | BB&T cash account to physically separate SPLOST monies. Held in a both cash and investment funds.                   | 1,827,780               | 250,673        | 1,577,107                            |             |        |
| Customer Deposit Reserve         | Monies held for deposits made by customers. The JWSC does not return interest earned on deposits                    | 2,572,636               | 14,577         | 2,558,059                            |             |        |
|                                  | per Water & Sewer Ordinance.  | 12,970,871              | 844,222        | 12,126,649                           |             |        |
|                                  | Total   | \$ 73,823,932.00        |                |                                      |             |        |
|                                  |   |                         | Overnight      |                                      | Held by     | Onsite |
|                                  |   |                         | Cash           | Investments                          | Trustees    | Cash   |
|                                  | Cash and Cash Equivalents   | 4,503,285               | 4,499,285      |                                      | 0.474.046   | 4,000  |
|                                  | Bond Sinking Fund<br>Elective Reserves  | 2,171,642<br>38,582,780 | 4,058,383      | 34,524,397                           | 2,171,642   |        |
|                                  | Bond Trustee Reserves   | 15,595,354              | 4,000,000      | J <del>7</del> ,J2 <del>4</del> ,J37 | 15,595,354  |        |
|                                  | Legally Restricted Reserves   | 12,970,871              | 844,222        | 12,126,649                           | . 5,555,551 |        |
|                                  | • •   | \$ 73,823,932.00        | 9,401,890      | 46,651,046                           | 17,766,996  | 4,000  |

# Investment Portfolio Update FY21 & FY22 Comparison

| Month      | Ca       | pital Re | serve     | R&RF          | Reserve       |      | CIF Res    | ereve        | Cust Dep           | Res       | Operat        | ing Res       | Group Ins Res | SPL | OST Res  |
|------------|----------|----------|-----------|---------------|---------------|------|------------|--------------|--------------------|-----------|---------------|---------------|---------------|-----|----------|
|            | FY 22    | 2        | FY 21     | FY 22         | FY 21         |      | FY 22      | FY 21        | FY 22              | FY 21     | FY 22         | FY 21         | FY 22         | ı   | FY 22    |
| Jul-21     | 2,25     | 1.39     | 5,830.87  | 5,163.54      | 25,521.62     |      | 3,657.39   | 14,100.01    | 2,219.78           | 4,565.32  | 14,246.94     | 15,713.45     | 0.00          |     | 0.00     |
| Aug-21     | 4,63     | 8.67     | 9,707.14  | 26,204.95     | 14,800.44     |      | 12,044.31  | 8,804.04     | 4,613.23           | 2,766.57  | 34,263.65     | 16,493.69     | 0.00          |     | 0.00     |
| Sep-21     | 56       | 0.52     | 4,300.12  | 9,596.53      | 15,784.22     |      | 1,030.75   | 7,493.17     | 1,581.69           | 1,921.74  | 16,258.45     | 10,416.42     | 0.00          |     | 0.00     |
| Oct-21     | 2,07     | 0.74     | 3,030.47  | 9,442.10      | 16,508.26     |      | 4,730.18   | 8,506.79     | 2,531.46           | 2,023.12  | 10,962.30     | 5,675.98      | 0.00          |     | 0.00     |
| Nov-21     | 3,23     | 3.06     | 7,531.36  | 18,025.43     | 33,104.80     |      | 8,482.11   | 13,842.53    | 2,218.86           | 8,423.63  | 22,738.43     | 15,864.54     | 38.82         |     | 397.74   |
| Dec-21     | 3,00     | 7.87     | 3,139.11  | 25,401.16     | 21,661.50     |      | 8,115.18   | 11,388.79    | 1,406.77           | 3,373.09  | 14,342.15     | 13,823.93     | 232.31        |     | 1,677.13 |
| Jan-22     | (2,19    | 8.01)    | 1,725.41  | 22.02         | 3,524.21      |      | (1,662.68) | 2,619.08     | (1,617.40)         | 925.99    | 15,626.58     | 7,548.26      | 238.52        |     | 1,270.43 |
| Feb-22     | 7,53     | 2.10     | 5,033.38  | 34,336.76     | 14,505.23     |      | 13,143.27  | 10,281.14    | 3,787.13           | 6,451.39  | 25,655.21     | 33,401.63     | 256.89        |     | 1,406.70 |
| Mar-22     |          |          |           |               |               |      |            |              |                    |           |               |               |               |     |          |
| Apr-22     |          |          |           |               |               |      |            |              |                    |           |               |               |               |     |          |
| May-22     |          |          |           |               |               |      |            |              |                    |           |               |               |               |     |          |
| Jun-22     |          |          |           |               |               |      |            |              |                    |           |               |               |               |     |          |
|            | \$ 21,09 | 6.34 \$  | 40,297.86 | \$ 128,192.49 | \$ 145,410.28 | \$ 4 | 49,540.51  | \$ 77,035.55 | \$<br>16,741.52 \$ | 30,450.85 | \$ 154,093.71 | \$ 118,937.90 | \$ 766.54     | \$  | 4,752.00 |
|            |          |          |           |               |               |      |            |              |                    |           |               |               |               |     |          |
| YTD Return | C        | .76%     | 1.44%     | 0.85%         | 1.05%         |      | 0.77%      | 1.20%        | 0.72%              | 1.07%     | 1.79%         | 1.38%         | 0.10%         |     | 0.15%    |

#### PROJECT COST SUMMARY

|           |  |           |               | Costs To      | Fiscal Year   | 6/30/22       | Total         |                        |
|-----------|--|-----------|---------------|---------------|---------------|---------------|---------------|------------------------|
| Project # | Project Name   |           | Budget        | 6/30/21       | Expenditures  | Encumbrances  | 6/30/2022     | To Complete            |
|           |  |           |               |               |               |               |               |                        |
| CW & DW   | GEFA LOANS (INTEREST PAYMENTS)                           | R&R       | 720,000.00    | 12,372.08     | 50,270.66     | 0.00          | 62,642.74     | 657,357.26             |
| 702       | NORTH MAINLAND SEWER BASIN REROUTE (Phases I, II, & III) | SPLOST    | 12,710,159.18 | 7,372,005.43  | 4,153,896.93  | 1,184,256.82  | 12,710,159.18 | 0.00                   |
| 702       | NORTH MAINLAND SEWER BASIN REROUTE (Phases I, II, & III) | CIF       | 2,189,840.82  | 0.00          |               | 617,468.20    | 617,468.20    | 1,572,372.62           |
| 704       | CANAL ROAD TO GLYNCO 12" WATERMAIN LOOP                  | CIF       | 1,200,000.00  | 208,266.10    | 512,122.64    | 33,130.01     | 753,518.75    | 446,481.25             |
| 801       | FEMA MITIGATION (GEMA Rept/Sub Agreement)                | R&R       | 3,188,000.00  | 227,469.54    | 8,960.00      | 332,307.00    | 568,736.54    | 2,619,263.46           |
| 804       | MAGNOLIA WATER IMPROVEMENT                               | R&R       | 1,700,000.00  | 1,288,267.64  | 411,786.88    | 228,256.48    | 1,928,311.00  | (228,311.00)           |
| 906       | 2019 WATER POLLUTION CONTROL FAC REHAB -AC & DC          | GEFA LOAN | 15,000,000.00 | 2,836,158.05  | 5,125,823.38  | 2,004,969.54  | 9,966,950.97  | 5,033,049.03           |
| 906       | 2019 WATER POLLUTION CONTROL FAC REHAB -AC & DC          | SPLOST    | 1,641,306.30  | 1,156,116.61  | 178,585.89    | 306,603.80    | 1,641,306.30  | 0.00                   |
| 2001      | PS 4105 BASIN EXPANSION                                  | R&R       | 1,000,000.00  | 43,850.00     | 701,556.87    | 254,593.13    | 1,000,000.00  | 0.00                   |
| 2001      | PS 4105 BASIN EXPANSION                                  | CIF       | 485,000.00    | 0.00          |               | 14,133.69     | 14,133.69     | 470,866.31             |
| 2003      | SEA PALMS CIPP   | SPLOST    | 561,795.00    | 233,594.50    | 196,035.10    | 113,663.10    | 543,292.70    | 18,502.30              |
| 2009      | SEA PALMS EAST WATER LINE REHAB                          | SPLOST    | 178,595.00    | 6,535.47      | 28,110.68     | 3,057.27      | 37,703.42     | 140,891.58             |
| 2011      | LS SCADA UPGRADES  | R&R       | 2,000,000.00  | 1,255,029.17  | 1,061,126.61  | 312,823.59    | 2,628,979.37  | (628,979.37)           |
| 2014      | PS 2002 FM REPLACEMNT                                    | R&R       | 500,000.00    | 8,070.00      | 116,646.30    | 22,205.00     | 146,921.30    | 353,078.70             |
| 2015      | BAY STREET WATER IMPROVEMENTS                            | R&R       | 400,000.00    | 0.00          | 0.00          | 35,816.64     | 35,816.64     | 364,183.36             |
| 2016      | ARCO WATER & SEWER EXPANSION ENGINEERING                 | CIF       | 300,000.00    | 254,465.00    | 9,144.00      | 36,391.00     | 300,000.00    | 0.00                   |
| 2017      | LS 2023 REHAB  | R&R       | 275,000.00    | 0.00          |               |               | 0.00          | 275,000.00             |
| 2020      | COMMUNITY RD AREA SEWER EXPANSION ENGINEERING            | CIF       | 250,000.00    | 170,924.00    | 18,347.00     | 91,645.00     | 280,916.00    | (30,916.00)            |
| 2021      | GALVANIZED REPLACEMENTS                                  | R&R       | 500,000.00    | 92,313.02     | 64,864.95     | 0.00          | 157,177.97    | 342,822.03             |
| 2023      | SSI PRV  | R&R       | 150,000.00    | 0.00          | - 1,00        |               | 0.00          | 150,000.00             |
| 2024      | MASTER PLAN UPDATE                                       | R&R       | 247,500.00    | 244,670.00    | 0.00          | 2,830.00      | 247,500.00    | 0.00                   |
| 2025      | NM WATER PRV   | R&R       | 100,000.00    | 0.00          | 0.00          | 2,000.00      | 0.00          | 100,000.00             |
| 2027      | PUBLIC SAFETY COMPLEX/PS4116 (Reimbursed by County)      | R&R       | 498,499.00    | 19,350.00     | 8,374.95      | 18,695.00     | 46,419.95     | 452,079.05             |
| 2028      | METER REPLACEMENTS - PROJECT YEARS 1 & 2                 | GEFA LOAN | 7,500,000.00  | 3,597,211.62  | 1,924,148.00  | 4,481,374.35  | 10,002,733.97 | (2,502,733.97)         |
| 2101      | ARCO WATER & SEWER EXPANSION                             | BOND      | 3,500,000.00  | 0.00          | 0.00          | 3,744,089.60  | 3,744,089.60  |                        |
|           |  |           |               |               |               |               |               | (244,089.60)           |
| 2102      | CANAL ROAD WPF   | R&R       | 1,850,000.00  | 0.00          | 0.00          | 225,800.00    | 225,800.00    | 1,624,200.00           |
| 2103      | NORTH MAINLAND WATER LOOPS                               | R&R       | 1,250,000.00  | 0.00          | 25,543.75     | 188,456.25    | 214,000.00    | 1,036,000.00           |
| 2104      | PS 4002 REHAB  | R&R       | 650,000.00    | 0.00          |               | 0.00          | 0.00          | 650,000.00             |
| 2105      | PS 4044 REHAB  | R&R       | 550,000.00    | 0.00          | 26,320.00     | 45,430.00     | 71,750.00     | 478,250.00             |
| 2106      | DUNBAR CREEK ENGINEERING                                 | R&R       | 450,000.00    | 0.00          |               | 53,400.00     | 53,400.00     | 396,600.00             |
| 2107      | PRIORITY BASIN CLEAN/CCTB                                | R&R       | 425,000.00    | 0.00          | 151,263.13    | 120,987.02    | 272,250.15    | 152,749.85             |
| 2108      | PS 4001 REHAB  | R&R       | 400,000.00    | 0.00          |               | 0.00          | 0.00          | 400,000.00             |
| 2109      | HWY 17 NORTH PUMP STATION                                | CIF       | 400,000.00    | 0.00          | 27,604.83     | 972.32        | 28,577.15     | 371,422.85             |
| 2110      | PS 3101 REHAB  | R&R       | 375,000.00    | 0.00          |               | 0.00          | 0.00          | 375,000.00             |
|           |  |           | 63,145,695.30 | 19,026,668.23 | 14,800,532.55 | 14,473,354.81 | 48,300,555.59 | 14,845,139.71          |
|           |  |           | 03,143,033.30 | 13,020,000.23 | 33,827,200.78 | 17,773,334.01 | +0,300,333.33 | 29,318,494.52          |
|           |  |           |               |               | 33,027,200.78 |               |               | 25,310,454.52          |
|           | Capitalized Projects                                     |           |               |               |               |               |               |                        |
| 2018      | METER REPLACEMENTS - PILOT PROJECT                       | R&R       | 250,000.00    | 111,047.13    | 0.00          | 0.00          | 111,047.13    | 0.00 Completed 7/1/21  |
| 2007      | BERGEN WOODS OFFSITE FORCEMAIN IMPROVEMENTS              | CIF       | 300,000.00    | 0.00          | 257,240.00    | 0.00          | 257,240.00    | 0.00 Completed 2/28/22 |
| 703       | PS 4003 DECOMMISSION AND GRAVITY SEWER                   | SPLOST    | 3,300,000.00  | 2,060,051.69  | 229,789.13    | 0.00          | 2,289,840.82  | 0.00 Completed 2/28/22 |
|           |  |           | 3,850,000.00  | 2,171,098.82  | 487,029.13    | 0.00          | 2,658,127.95  | 0.00                   |
|           |  |           | 3,030,000.00  | 2,171,090.82  | 407,029.13    | 0.00          | 2,036,127.95  | 0.00                   |

|   | _               | Current Fis          | cal Year     | Computed     | To Complete/  | Available  |
|---|-----------------|----------------------|--------------|--------------|---------------|------------|
| RESTRICTED BALANCES (Cash plus investments)                 | Balance 6/30/21 | Deposits             | Expenditures | Cash Balance | Encumbrances  | Balance    |
| CAPITAL RESERVE Interest income and gains                   | 3,418,345<br>\$ | 200,000<br>21,096.34 | 0            | 3,639,441    | 0             | 3,639,441  |
| REPAIR AND REPLACEMENT RESERVE Interest income and gains    | 19,781,871      | 7,826,200<br>128,192 | (2,626,714)  | 25,109,549   | 11,410,893.45 | 13,698,656 |
| CAPITAL IMPROVEMENT FUND RESERVES Interest income and gains | 8,475,832       | 1,150,340<br>49,541  | (824,458)    | 8,851,254    | 3,623,967     | 5,227,287  |
| SPLOST Interest income                                      | 6,609,446       | 4,752<br>0           | (4,786,418)  | 1,827,780    | 1,766,975     | 60,805     |
|   | 38,285,494      | 9,380,121            | (8,237,590)  | 39,428,025   | 16,801,836    | 22,626,189 |
| GEFA Project expenses (Fac Rehab & Meters)                  |                 |                      | (7,049,971)  | 0            | 9,016,658.95  |            |
| Bond Project expenses                                       |                 |                      | 0            | 0            | 3,500,000.00  |            |

29,318,494.52

### Notes to Financial Statements for February 28, 2022

#### **Balance Sheet**

\*Strong Balance Sheet - Even with open purchase orders from both operating expenses

and construction commitments

\*Prepaid Expense \$109,169

Annual software, etc 81,922

Unexpired Insurance 27,247 Renewal date starts & ends 3/15

### **Summary Revenue**

|                        | FY22      | FY 21     |
|------------------------|-----------|-----------|
| *Net Operating Revenue | 1,202,130 | 1,600,000 |
| Water & Sewer          | 150,941   | (631,021) |
| Total Operating Rev    | 732,374   | (120,868) |

Other income: Damage reimbursements, service fees, etc

\$49,700 Rental Income (former CVS building) Non-budgeted item

\$216,400 GEFA Loan Forgiveness Non-budgeted item

\$43,200 Other Revenues - Safety Complex

\$18,200 Tower Rentals

\$327,500

ARPA funds reclassified to Balance Sheet

#### **Summary of Expenses**

| *Purchase Orders      | \$ 1,163,624   | Encumbered funds |            | Down @\$150,000 from 1/31/22 |
|-----------------------|----------------|------------------|------------|------------------------------|
| *Operating expenses ( | (under budget) | FY22 S           | \$ 469,755 | FY21 \$ 1,619,274            |

<sup>\*</sup>Interest Expense Series 2021 Bonds

#### **Cash Balances**

#### **Investment Update**

\*Investments - Securities held to maturity date and funds reinvested

Normally short duration to metigate risks

Normal Yield-to-Maturity is 1.4 - 1.5%

Most securities are US Treasury & US Agency

Interest paid twice a year on securities

\*Year-To-Date Return - calculated by dividing YTD net income by beginning market value on 7/1

Net income = Interest income less fees plus/minus gains or losses

<sup>\*</sup>Fixed Assets - some assets have fully depreciated and \$2.6m added (capitalized projects)

<sup>\*</sup>Unearned Revenue - \$2,000,000 ARPA funds - reclassification

<sup>\*</sup>Capital Improvement Fees \$ 1,150,340 \$1,157,020 Feb 2021

<sup>\*</sup>Bond Sinking Fund June 1 - prin & int payment of \$2.5m

<sup>\*</sup>Repair & Replacement Reserve Investments - still includes \$2m ARPA funds

<sup>\*</sup>Investments - \$46,351,046

<sup>\*</sup>Long-term securites - dividends used to buy more shares

### **Project Report**

Current year costs \$ 15,287,562 Includes current and capitalized projects

Total on-going project costs \$ 33,827,201

702 NORTH MAINLAND SEWER BASIN REROUTE (Phases I, II, & III)

\$1, 010,159.18 released from 703 moved to 702

2003 SEA PALMS CIPP

Wrapping up and should be completed in March

2027 PUBLIC SAFETY COMPLEX/PS4116 (Reimbursed by County)

Wrapping up and should be completed in March

After reimbursement from County is complete, we will ask that

infrastructure be dedicated to JWSC and we will capitalize at cost

<sup>\*</sup> Three projects capitalized \$2,658,128

<sup>\*</sup>Projects removed from Construction In Progress and added to Fixed Assets register